

Turkish stocks rule angers western banks Flood of cash may swamp Irish Emu bid

By Kelly Couturier in Ankara and Nicholas Danson in London

Western investment banks are to protest to the Turkish authorities over a new securities rule which they believe will leave international investors at the mercy of local stockbrokers and damage the Istanbul Stock Exchange.

The cause of the outcry is a regulation which came into effect yesterday ordering foreign banks to disclose the identity of the institu-

tions on whose behalf they are purchasing Turkish shares.

A group of investment banks - believed to include ING Barings, Morgan Stanley, NatWest Markets and SBC Warburg - has prompted the London Investment Bankers' Association to draw up a protest to the Turkish authorities.

"We will be making an approach to the Turkish authorities about the new rule suggesting to them that there are other ways of skinning the cat," said Mr Peter

Beales, Liba's director with responsibility for compliance.

Turkey's Capital Markets Board, the body which instituted the sudden rule change, hinted yesterday that the rule could be relaxed if it could obtain information on an investor's identity when it needed.

But, among international investment banks, the concern remained yesterday that disclosure of the identity of buyers would allow local brokers to raise the price of a share which they

knew a foreign institution was accumulating.

In a notice to clients, investment bank ING Barings warned that the new rule would "hinder a fair market" and damage the "integrity" of local execution of trading orders. It said no other active securities market required such a level of disclosure.

Mr Greg Keys, head of corporate finance at Global Securities, a local broker, forecast a drop in trading volume on the Istanbul Stock Exchange, which had

risen 16.2 per cent in dollar terms this year.

The anonymity of clients is one of the strongest principles of securities trading. Even South Korea, one of the most demanding of jurisdictions, only requires investors to be identified by a code number.

Turkey followed international practice until last month, when a CMB investigation ran into an obstacle. The Turkish regulator was inquiring into allegations of manipulation in Turkish Airlines shares.

According to a CMB official, it asked investment banks including Morgan Stanley, UBS and Salomon Brothers for information on their clients. The banks did not confirm yesterday they had been asked for assistance.

The CMB official said several investment banks working out of London refused to identify clients citing local laws protecting clients. On September 27, the CMB therefore drew up the new rule on disclosure, which came into effect yesterday.

By John Murray Brown in Dublin

The recent surge of foreign buying in the Irish bond market, prompted by expectations that Ireland will be among the first countries to participate in European monetary union, threatens to make it harder for the Irish to meet the convergence targets.

With more than £1.5bn (\$2.4bn) flooding a tiny Irish gilt market worth only £1.4bn in the past four weeks, demand for Irish punts has increased, putting upward pressure on the currency. The central bank's intervention to contain the rise resulted in falls in short-term money, raising fears that a general interest rate fall could trigger further credit growth, fuelling inflation - a central target under the criteria for participation in the single currency.

Compared with some of its EU partners, Ireland would appear comfortably on course for monetary union. The budget deficit should be well within the Maastricht limits - helped by buoyant tax revenues, and lower debt service costs. Inflation, currently 1.5 per cent, has shown little sign of rising, despite the extraordinary growth performance - with GDP set to increase 7 per cent this year, against 10 per cent in 1995. Public debt as a ratio of GDP, while still above the 60 per cent required by Maastricht, is

coming closer to the target. The quandary for the central bank is whether to stem the flow of foreign money by letting interest rates fall, which could fuel credit growth, or by allowing the currency to appreciate, which could affect the rate at which Ireland enters Emu.

Economists believe the bank is also reluctant to see the currency move higher because it wants to avoid a revaluation of the green punt, which determines the value of EU subsidies to Irish farmers. Farmers, always an important political lobby, are already incensed by the damage done by the BSE crisis.

Mr Han De Jong, chief economist at stockbrokers Goodbody said: "The more we converge on the interest rate front, the bigger the risk we will diverge on the real economy and the inflation front."

Dealers say the exchange rate, at £124 to the D-Mark yesterday, is already very close to the top of the 2.25 narrow band ERM limits.

The political calendar is not helping, with elections next year, and the government under pressure to cut taxes in the January budget - further stoking demand.

Some economists are already worried the economy could overheat, resulting in rising inflation in mid 1997, just when the EU is assessing who should qualify for the single currency.

Kohl's CDU plans tax on capital gains

By Peter Norman in Bonn

Leaders of Chancellor Helmut Kohl's Christian Democratic Union yesterday adopted a tax reform plan that would make capital gains on securities and property transactions subject to income tax after 1998.

In a motion to be debated at the party's congress in Hanover this month, the CDU leadership proposed to tax "value changes" from the sale of property and securities owned by individuals. Family homes would be exempt. Mr Peter Hünneke, CDU general secretary, said losses as well as capital gains would be considered for tax purposes. Gains would be assessed from January 1 1999.

The plan was criticised by Mr Theo Waigel, the finance minister and leader of the CDU's Bavarian sister party, the Christian Social Union, who fears it could threaten

Germany's prospects as a financial centre. It would represent a significant tightening of capital gains taxation in Germany. At present, gains on the sale of securities are tax free after they have been held for six months, while in most cases property can be sold without risk of taxation on capital gains after two years.

The CDU pushed ahead with its proposal yesterday at a meeting chaired by Mr Kohl. The motion outlined other tax privileges to be trimmed as part of the party's plan to cut the top income tax rate to around 35 per cent from 53 per cent at present and the initial tax rate to below 20 per cent from 25.9 per cent from 1998. Once the CDU proposals are adopted in Hanover, they are likely to have a considerable impact on the work of a commission of tax experts and government politicians headed by Mr Waigel, which

has been charged with producing a comprehensive income tax reform.

The motion called for fewer tax breaks on company entertaining, less generous depreciation allowances and greater restrictions on the ability of companies to create hidden tax-free reserves.

It proposed fewer tax benefits for commuters who travel to work. But after long debate, the CDU leadership watered down an earlier draft prepared by Mr Wolfgang Schäuble, leader of the CDU/CSU MPs in the Bundestag, which suggested that benefits such as unemployment pay, sick pay and maternity benefit should be taxed as income. These issues, and the politically controversial question of how to tax pensions and savings for old age, will be discussed later.

Germany's tax reform challenge, Page 15



Dr Rolf Zinkernagel helped develop vaccines and arthritis treatments

Medical scientists win prize

By Clive Cookson, Science Editor

The Nobel Prize for medicine was awarded yesterday to two scientists, one Swiss and one Australian, for their fundamental discoveries about the way in which living cells defend themselves against germs.

Dr Rolf Zinkernagel and Dr Peter Doherty worked together on "cell-mediated immunity" at the John Curtin School of Medical Research in Canberra during the 1970s.

Their research into the way cells recognise foreign materials has laid the basis for clinical applications, ranging from vaccine development to treatments for auto-immune diseases such as rheumatoid arthritis.

Dr Zinkernagel, 52, now heads the Institute of Experimental Immunology at the University of Zurich. Dr Doherty, 55, is professor of immunology at the University of Tennessee in the US.

They will share the \$1.12m prize.

German employers back down in sick pay dispute

By Wolfgang Münch in Gießen

German engineering employers last night backed down in a divisive industrial conflict over sick pay, blaming provocation by the German government and heavy-handed union tactics.

Under a deal struck yesterday, Gesamtmetall, the engineering employers' federation, will be asking member companies to shelve the cuts, which would reduce a worker's sick pay entitlement from 100 per cent of wages to 80 per cent.

At a meeting near Frankfurt, Gesamtmetall and IG Metall, the engineering union, agreed to defer the issue to the next wage

round, which is now due to start on Thursday.

The dispute was triggered after several industrial groups implemented sick pay cuts on October 1. It led to a wave of protests and industrial action throughout the country, targeted especially on Mercedes-Benz, the car and truck group, which had led the campaign for lower sick pay.

Daimler-Benz, Mercedes' parent group, last night accepted the recommendations. Daimler and other companies based their decision on a change in German law which reduce statutory minimum sick pay levels. The new law has given rise to disagreements between employers and employees

about the sick pay arrangements in existing labour contracts.

Mr Klaus Stumpfe, president of Gesamtmetall, last night blamed German government's tactics for the dispute. At a news conference after the meeting he said: "This is the first time that a government pushes a law through parliament with the greatest of difficulties only to ask us later not to implement it."

Chancellor Helmut Kohl earlier yesterday put pressure on both sides to avoid open confrontation. He has consistently backed the unions' legal argument in the dispute, calling on employers to honour existing labour contracts.

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Israeli PM vows to press ahead with redeployment of troops from Hebron

Netanyahu promises to open borders



Israeli peace negotiator Dan Shomron (left) with Palestinian counterpart Saeb Erekat

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, yesterday said he wanted to press ahead with the redeployment of Israeli troops from the West Bank town of Hebron but insisted on security for the Jewish settlers and holy places. Speaking at the opening of the winter session of the Knesset, Mr Netanyahu also said he was prepared to reopen the borders between the West Bank and Gaza and Israel. The closures had been imposed by Israel's former Labour government earlier this year after a wave of suicide bombings on Israeli citizens. "Closure is not a means of pressure, not a means of punishment," Mr Netanyahu insisted, adding that it was his intention to "allow the passage of thousands of Pal-

estinian workers into Israeli cities in the near future... according to our security needs". He did not say when this would take place. The closures effectively sealed off the Palestinians in the West Bank and Gaza, preventing them from working outside the territories and preventing the flow of goods in either direction. Yesterday, Israeli businessmen, led by Mr Benjamin Gaon, chairman of Koor, said they would try and forge economic contacts with the West Bank and Gaza as soon as possible. The internal closures - restrictions on movement between the towns in the West Bank imposed by Israel 12 days ago after the violence between Israel and Palestinian forces - had been lifted over the past 72 hours. Mr Netanyahu's speech bore the hallmarks of the

more moderate and conciliatory language adopted since his return from the US-sponsored summit in Washington last week. It coincided with the setting up of three special committees by Israeli and Palestinian negotiators aimed at continuing the peace talks which resumed on Sunday night at the Erez border crossing between Israel and Gaza. The committees, which met yesterday afternoon, will concentrate on security

and economic issues as well as the long-delayed Israeli troop redeployment from Hebron. The Hebron redeployment is seen as the fundamental test for the successful implementation of the 1995 Israeli-Palestinian interim peace agreement and the future of the entire peace process. The US is exerting maximum pressure on Israel to press ahead with the redeployment, an issue again raised by Mr Warren Chris-

Big bank in Kazakhstan loses licence

By Sander Thoenes in Almaty

Kramds Bank, the first commercial bank in Kazakhstan, yesterday became the first large bank to lose its licence in a government shake-up of an over-sized and under-financed banking system.

Depositors gathered in vain outside the bank's headquarters. The move affects several foreign banking offices, which have now lost access to their accounts. The bank shut down with just under \$200m outstanding, but no reports surfaced of large investors being affected.

The Kazakh National Bank has raised capital requirements and withdrawn the licences of more than 100 small banks in the two past years. Officials have estimated the enterprises and the government owe each other \$17bn, little of which is likely to be paid. National bank officials said citizens held \$11.3m in

savings at Kramds Bank and promised they would get their money back with interest in January. Other account-holders would have to wait until later next year.

For months, the national bank resisted pressure from the International Monetary Fund to stop supporting Kramds and three other large banks at present at risk. "They have to bite the bullet," a banker said. "You can't keep supporting banks that are basically bankrupt."

"The problem with Kramds was had lending, compounded by a fall in deposits. Branches were allowed to extend credits pretty much without control from the main office. They invested too much in real estate, which is not liquid." Executives in Almaty say Kramds Group, which owned the bank, came to dominate the Kazakh market mainly because its chairman enjoyed close ties with the previous government. When the government changed two years ago, so did his fortunes.

Protect workers' privacy, says ILO

By Frances Williams in Geneva

The International Labour Organisation has called for curbs on the use of personality testing for judging job suitability.

In a draft code of practice aimed at protecting workers' privacy, it says genetic screening of employees should be prohibited or strictly restricted.

Employees should not be asked for information which is not directly relevant to the job, and all data collected should be treated as confidential. Workers should also have "access to all of their personal data". The non-binding code, which will be submitted for approval to the ILO's governing body in November, is intended to guide governments, employers and trade unions in developing legislation or other rules on personal information about workers.

The code states that employers "should not collect personal data concerning a worker's sex life, political, religious or other beliefs or 'criminal convictions' or unless 'the data are directly relevant to an employment decision and in conformity with national legislation'".

Similarly, medical information should only be asked for if it is relevant to a person's fitness for employment. In addition, "polygraphs, truth-verification equipment or any other similar testing procedure should not be used".

Genetic screening "should be prohibited or limited to cases explicitly authorised by national legislation".

The code also urges employers to ensure that personality testing, increasingly used as a recruitment device in Europe, complies with the guidelines. Workers should be able to object to personality testing, and drug screening should also conform to the code's principles.

Ms Michelle Jenkinson of the ILO said yesterday that other practices raising concerns included the growing trend towards monitoring employees at work, by tapping into their telephone calls or recording their movements with video cameras or electronic tagging. Data "should not be used to control the behaviour of workers", the code says.

Employers are also urged not to pass on personal information to third parties or to use it for marketing or other commercial purposes without the worker's explicit consent.

Inkatha aloof from talks

By Mark Ashurst in Johannesburg

The Inkatha Freedom party will not endorse the final draft of South Africa's new constitution, which parliament is due to adopt on Friday. Negotiators from other parties yesterday agreed on final amendments.

Mr Cyril Ramaphosa, secretary-general of the ruling African National Congress and chairman of the all-party Constitutional Assembly, was confident the final draft would be ratified by the Constitutional Court. "The work is done," he said.

But Inkatha's national council, the party's ruling body, voted at the weekend not to return to the constitutional negotiations which it boycotted in February last year. Mr Ramaphosa and Chief Mangosuthu Buthe, the Inkatha leader, are understood to have failed to reach agreement on amendments that would accord greater recognition to traditional leaders.

A provisional draft of the constitution was rejected last month, when the Constitutional Court ruled that it undermined the autonomy of provincial authorities.

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Kuwait women in poll protest

Kuwaiti men voted yesterday to elect the second parliament since the 1991 Gulf war while hundreds of women held gatherings to demand political rights. Unofficial estimates put the turnout at more than 75 per cent of the 107,000 Kuwaiti men eligible to vote.

Kuwait state television showed police officers closing the main gates of polling stations yesterday evening as the 12-hour voting period passed without incidents. Women held three gatherings near polling stations to demand the right to vote, waving banners reading: "Equality now"; "Empowering women empowers the nation"; and "We demand equality and justice".

Police and military personnel, Kuwaitis under 21, those naturalised less than 20 years ago and women - over 50 per cent of Kuwaitis - cannot vote. Reuters, Kuwait

First refinery for Kyrgyzstan

Kyrgyzstan opened its first refinery at the weekend, reducing reliance on energy imports and boosting demand for its struggling oil wells. Construction of the \$12m plant was financed by Kyrgoil, a small Canadian company set up to run the refinery with Kyrgyzneft, the state company. Kyrgoil said it had obtained a five-year tax holiday, and would take 60 per cent of revenues until plant costs had been paid back, and 50 per cent thereafter.

With a capacity of 10,000 barrels of oil per day, the refinery is designed to reduce dependence on imports, now at 50,000 barrels per day.

Kyrgoil's venture with Kyrgyzneft has an exclusive licence to develop oil deposits in Kyrgyzstan's part of the Mergana basin, bordering Uzbekistan. It has pledged to boost production at the country's 628 oil wells from 1,500 barrels to 25,000 barrels per day. Sander Thoenes, Almaty

Poverty 'kills more than war'

Urban poverty now kills more people than wars do, the United Nations Development Programme said yesterday. "The world's population is growing at a tremendous rate and is expected to reach 3.2bn by the year 2000," Mr James Gustav Speth, the programme's administrator, said as the agency marked World Habitat Day.

For the first time in history there will be more people living in urban centres than in rural areas, Mr Speth forecast. "By the turn of the century, the share of poor families living in urban areas will be 90 per cent in Latin America, and close to 50 per cent in Africa and Asia."

He warned that cities would be seriously affected by poverty and overcrowding, environmental degradation, and inadequate housing. AFP, Geneva

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Voters unpersuaded by sight of the real Bob Dole

Doing better than expected in debate was not enough, Jurek Martin and Patti Waldmeir write

There were moments during the first presidential debate on Sunday night when the American public got to see the real Bob Dole: that the nation's capital knows so well.

The Republican candidate showed shafts of the wit for which he is renowned, but which has been kept under wraps for much of his headlong campaign.

Asked by moderator Mr Jim Lehrer to finish a sentence because he was overrunning his allotted time, he brought down the house by repeating the word "food", which is where he had got to when interrupted.

There were hints of the legendary old nastiness, mostly kept under wraps, but still evident in asides about drug use in President Bill Clinton's own family and attacks on "elitists" who send their children to private schools, as he noted the Clintons and Gores do.

Nor could he resist the occasional partisan hyperbole, one indelibly reminiscent in history around the world - conveniently forgetting two world wars, Korea, Vietnam and the Gulf.



Dole and Clinton acknowledge the audience after their first debate in Hartford, Connecticut

But mostly Mr Dole, seemingly relaxed, performed better than expected, giving as good as he got in generally civilised exchanges on policy issues that ended with each saying how much he liked the other - and giving every impression of meaning it as

their families gathered around them when it was all over. The central post-mortem question, however, was whether Mr Dole had done enough to shift a balance of

public opinion running markedly in Mr Clinton's favour. The consensus judgement of the pundits - and of three "instant" TV network polls - was that he had not.

These three showed remarkable consistency, all showing that about half believed the president had "won" and about a third favouring Mr Dole. Some three-quarters of the CNN survey thought Mr Dole had exceeded expectations but only one in 10 in the CBS version was considering switching preferences as a result of the debate.

An exercise involving 1,500 subscribers on the Internet, not exactly an electoral cross-section because its participants were disproportionately white, male and in upper income brackets, also showed the debate had changed few minds. The president went into it 13 points up and emerged ahead by 12.

Mr Clinton may not have been particularly brilliant, but he was genial and unflappable. Many of his answers were lifted wholesale from his acceptance speech at the Democratic party convention as he repeatedly drove home the message, crammed with statistics, that the country was better off now than four

years ago and would be better off still after four more years of his careful, targeted policies.

In the debates of 1992, Mr Clinton, as the challenger, still needed to impress. This time, with his lead and record, the imperative was to appear in control and presidential, which he managed with some ease.

Mr Dole, by contrast, did emerge as his own man in more ways than one. At the behest of his advisers he has been hammering away for the last few weeks that Mr Clinton, whatever his new moderate disguises, was really a "liberal" at heart, with all the big government, tax-and-spend inclinations that implied.

But, on the FT clock, it took Mr Dole 65 minutes to utter the L-word. And when he did it gave Mr Clinton the opportunity for one of his better ripostes, dismissing the charge as a Republican "golden oldie" trotted out every time they were behind. This year, he went on, "This is a dog that won't hunt."

Probably the sharpest exchanges were on schooling, but, again, Mr Dole declined several clear opportunities to demand the instant abolition of the

department of education, which remains high on the hit list of conservative Republicans. Instead he spoke of "downsizing" it and focused his fire on the teachers' union. The Internet exercise showed Mr Clinton getting the highest marks for his comments on education.

Nor did Mr Dole choose to attack Mr Clinton much on Whitewater and all the "character" questions stemming from it. He merely said it was wrong for the president in a recent interview not to have replied "no comment" when asked about possible pardons for those convicted or facing charges. (Mr Clinton, grinning, promptly took Mr Dole's advice).

Afterwards, the spin doctors for both men found plenty to be pleased with. Mr Haley Barbour, Republican party chairman, thought that Americans "got their first unfiltered look at Bob Dole, unfiltered by the media elite, and they saw a warm, witty, fun person that even Bill Clinton seemed to enjoy."

But Mr George Stephanopoulos, the White House adviser, was equally delighted with the outcome. "If he gets the laughs and we get the votes, that's fine."

Elections boost Cardoso plan for second term

By Jonathan Wheatley in São Paulo

President Fernando Henrique Cardoso yesterday began efforts to change Brazil's constitution to let him run for a second term in office, after the parties that back him emerged strengthened from last Thursday's municipal elections.

On Congress's first day at work after the polls Mr Cardoso was expected to dine last night with Mr Luis Eduardo Magalhães, president of the lower house and one of Mr Cardoso's strongest supporters among his congressional allies in the right-of-centre PFL.

Changing the constitution requires the support of two-thirds of congressmen and must be approved in committee and plenary sessions in both houses, a process that takes an absolute minimum of six weeks and usually much longer. Mr Cardoso is keen to pass the measure before Mr Magalhães's term as house president expires at the end of January. There is no guarantee that his successor, yet to be elected, would give it sufficient support.

The outcome of the municipal elections weighs both for and against Mr Cardoso. Government parties did well; partial results suggest that the PSDB will double the number of municipalities it controls to about 1,000 out of 5,507 in the country.

Campaigning concentrated on local issues and voters in many of the biggest cities

rewarded successful mayors by opting for candidates they supported. Mr Cardoso can even take heart from the good showing of the leftist PT, nominally among his opposition in Congress.

"This was a pragmatic vote in favour of good government and against old-fashioned ideologies," said Mr Walder de Góes, a political consultant. "It shows support for continuity, which is positive for President Cardoso."

Mr Cardoso's chief setback came in São Paulo, where the PSDB candidate, Mr José Serra, came a humiliating third. Mr Serra resigned as planning minister in May to launch what was seen as a sardine bid to defeat the ambitions of Mr Paulo Maluf, outgoing mayor and a potential presidential candidate in 1998. But Mr Maluf's candidate came close to an absolute majority and looks set to win a second round vote against the PT on November 15.

Mr Maluf is a leader of the conservative PFB, nominally among the government's allies in Congress. His presidential ambitions, however, make him one of the strongest potential opponents of changing the constitution.

Securing the PFB's support for re-election will require all Mr Cardoso's negotiating skills. The danger for Brazil is that the issue will dominate politics for the next three months, as the municipal elections have for the past two.

Clean poll cheers Mexico's rulers

By Daniel Dornbey in Aguas Blancas

One of Mexico's most violent states has given President Ernesto Zedillo a boost by holding much more peaceful elections than its previous, turbulent contests. Early results also provided some relief to the embattled ruling Institutional Revolutionary party, despite advances by opposition parties.

Sunday's elections, for mayors and local congressmen in the poor and mountainous state of Guerrero, were the first big electoral contest following groundbreaking national democratic accords this summer.

The polls had some good news for all the main parties. The PRI, weakened nationally by corruption scandals and economic problems, remained the state's leading party. According to preliminary results, the party kept control of over 50 of Guerrero's 76 town halls, including Acapulco, the biggest city.

But the leftwing Party of the Democratic Revolution, which is struggling to remain a force in national politics, was cheered by its victories in eight municipalities, including the state's second largest city. The

right-leaning National Action Party, which historically has little presence in Guerrero, managed to win a single municipality of mid-dling size.

The state, long a fiefdom of self-made strongmen, was always going to be a difficult test for Mexico's attempts at democratisation. The state's last governor, Mr Ruben Figueroa, was forced out of office this year in the wake of a scandal about the 1995 killing of 17 mostly unarmed peasants near the town of Aguas Blancas.

The state is also believed to be a haven for the People's Revolutionary Army (EPR), the country's newest and most violent guerrilla group.

The less rancorous atmosphere was the product of the departure of Mr Figueroa, regular meetings between parties, and a national multi-party agreement this summer to establish an independent electoral authority and strict election rules in contests from 1997.

The tranquillity may be disturbed if the large number of close results are disputed in coming days. But it is still likely to be hailed by the government as a triumph and marked down by the EPR rebels as a defeat.



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Minister faces angry farmers over BSE cull

Tractor convoy calls for cut in compensation to be reversed

Angry farmers from the market town of Sturminster Newton in Dorset, south-west England, are this morning travelling 35 miles in a tractor convoy to the Conservative party conference in Bournemouth, the principal Dorset seaside resort.

Once there, and joined by up to 1,000 other farmers and farmers' wives, they plan to tell Mr Douglas Hogg, the agriculture minister, due to address the conference today, just what they think of his handling of the "mad cow" crisis.

Mr Hogg has had a foretaste of their ire. At a private meeting last week with National Farmers Union leaders, he was told in highly graphic language that he was a disaster.

Meanwhile, Sir Robert Hicks, Conservative MP for South East Cornwall, has warned Mr John Major, the prime minister, that up to eight marginal seats held by the ruling Tories in the south-west could be at risk if the government does not reverse a cut in compensation to farmers who lose animals to the cull programme.

The bovine spongiform encephalopathy crisis erupted in March, when the government admitted there could be a link between BSE in cattle and Creutzfeldt-Jakob disease in humans.

Since then, Mr Hogg and his colleagues have suffered a series of embarrassing setbacks as they have struggled to contain the damage to the farming and meat-processing industry caused by a sudden drop in beef consumption and the loss of the export market.

The focus of the farmers' complaints is the operation of the so-called "over 30-month scheme" or OTMS. Introduced in May, this was a plan to restore consumer confidence by preventing older cattle from entering the human food chain.

Under the scheme, farmers could send their older cattle to abattoirs and receive compensation. The carcasses would then be destroyed. But the scheme has hit problems. First, the number of animals lined up for slaughter has far exceeded government projections and the capacity of the rendering industry. There is a huge backlog of cattle waiting to be slaughtered.

Then farmers complain that abattoirs are taking cattle on an unfair basis. There are accusations that those with influence can get their cattle in, while others are left waiting.

The "final straw", as one NFU official put it, was the cut in the compensation rate announced late last month,

which is expected to take effect from October 14.

Mr Steve Vining, a dairy farmer from Blandford in Dorset, and one of the tractor-driving protesters, said it was up to Mr Hogg "to get the scheme running properly. It's a free-for-all."

When the scheme began, nine of Mr Vining's herd of 130 cows were ready to go to slaughter. However, he could not find an abattoir to take them. The cows spent the summer grazing field edges and verges.

It took him four months, and many angry phone calls, to get four accepted for slaughter. He received 83p (£1.29) per kg compensation. He then sold five into the market, at 71p per kg. He was certain that those five went "straight into the scheme through the back door" with the buyer picking up the difference between the price he received and the compensation.

He said he now had "13 cows I would get rid of today if I could". As the weather deteriorates Mr Vining will no longer be able to leave them outdoors. Feeding each cow will cost £1.20 a day, and housing, vets bills and labour could easily double that expense. That could add up to £3,000 if he has to keep them over the winter.

With an annual turnover of £200,000, that might seem a bearable cost. But, Mr Vining said, other expenses resulting from the crisis - such as the low prices for calves and the rising cost of leasing milk quota - could bring his total losses from BSE to £15,000.

He said the compensation rate had been fair, but the cut from 83p to 75p was "outrageous". Depending on the cow's weight that could be about £50 per animal.

Mr Ian Gardiner, policy director at the NFU, said up to 600,000 animals had been slaughtered and paid for under the scheme. "It has provided a market for our members' cull cows which would otherwise have had a negative value. We are grateful to the government, but unfortunately they've got it somewhat wrong."

On its side, the government can argue that the OTMS is a massive operation, the largest such programme ever tackled in peacetime. It has pledged £2.5bn to the farming and meat-processing industries, and must take account of taxpayers' interests as well.

It is working on ways to make the allocation cull fairer and to lift the throughput of cattle from about 25,000 a week in the summer to 55,000 a week within the next two or three weeks. At that rate the backlog could be cleared by Christmas.

Ominously, officials stress that this is "an aspiration not a target". There may be more setbacks to come.

Maggie Urry

Bomb blasts injure 20 in N Ireland

By John Murray Brown and John Kampfner

Two bombs exploded yesterday at the British Army headquarters in Northern Ireland, injuring at least 20 people and putting the province on the brink of all-out conflict.

The blasts, believed to have been the work of republican paramilitaries, occurred without warning deep inside the Theppval Barracks in Lishurn, County

Antrim. They marked the first successful attack on the security forces in the UK since the end of the Irish Republican Army ceasefire in February and the first republican bombing in Northern Ireland since the 1994 IRA ceasefire.

The timing appeared designed to coincide with today's start of the Conservative party conference in Bournemouth on the south coast of England. Arriving at the conference, Mr John

Major, the prime minister, described the attacks as "wicked and unspeakable".

But Mr Major said there was no reason to believe that it was the work of the IRA. The only previous bombing in Northern Ireland since the resumption of violence was attributed to a splinter group.

Whoever claims responsibility, the explosions will be seen by republicans as a significant tactical victory following a series of raids by

British police in London and other cities. The base had already been on full alert.

Pro-British unionist leaders urged hardline loyalists to hold firm to their ceasefire, which for months has been perilously close to collapse. Mr Gary McMichael, of the Ulster Democratic party, warned of "grave consequences" of the bombing, at a time when loyalists are reconsidering their ceasefire.

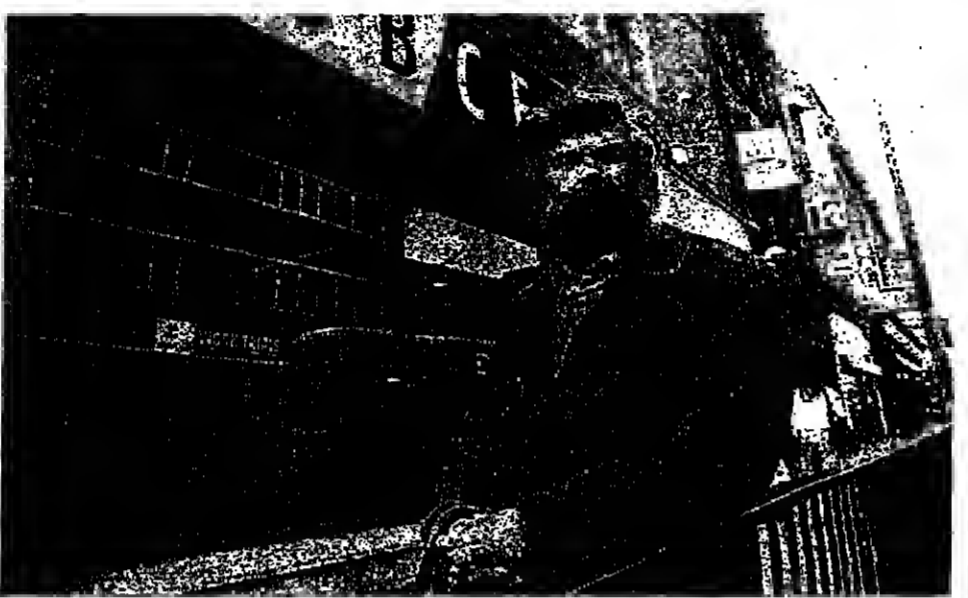
The injured were taken to nearby hospitals, and one was described last night as in critical condition.

The car park where the first bomb exploded was several hundred yards inside the camp, and from the main entrance where all vehicles entering are supposed to be checked. The second bomb went off near the army's medical centre, while casualties were being taken there.

A week ago, security forces in Belfast made safe a car-bomb made up of 250lb of homemade explosives. The

Irish Continuity Army, a breakaway group said they were behind the car bomb.

The same group was implicated in the July 13 attack on the Killyhelvin Hotel at Enniskillen, in which a 1,200lb car-bomb devastated the building and injured 17 people, following a week of tension and rioting sparked by the Drumcree stand-off and the police's controversial decision to allow loyalist Orangemen to march through a Catholic area.



Unemployed mathematician Alan Lohbeck from Sunderland in north-east England described the Jobseeker's Allowance launched yesterday as "futile". The Jobseeker's Allowance replaces unemployment benefit and income support, and cuts the time for which automatic benefit can be paid - before means-testing - from one year to six months.

Shareholders better off with UK companies

By William Lewis

UK companies treat their shareholders better than other European companies, a survey of corporate governance practices at large public companies published today shows.

UK companies such as GEC, Glaxo Wellcome, and Marks & Spencer are picked out as having particularly good corporate governance practices. Dutch companies' corporate governance structures are ranked last after companies in France, Germany and Belgium.

UK companies scored particularly well on disclosure of directors' pay, due to the Greenbury code of best prac-

tice, and the operation of board committees, a Cadbury code recommendation.

The survey of 140 of the largest companies traded on five European stock exchanges was carried out by Deminor, a Brussels-based consultancy which specialises in advising minority shareholders. Companies in Italy and Spain were excluded because of their poor response to requests for information.

"The UK confirms its advance in the field of corporate governance," the Deminor report states.

Using publicly available information such as companies' annual reports, Deminor judged companies on

five different corporate governance tests. They included:

- Do board committees exist and do they work in a democratic, independent and effective way?
- What is the quality and accessibility of information for institutional and private shareholders?
- Has the company or one of its subsidiaries initiated financial operations against the interests of minority shareholders?

Deminor also compared the corporate governance ranking of each company with its financial performance and found a "slight correlation" only for UK companies.

Transport links put Britain at 'leading edge'

By Charles Batchelor, Transport Correspondent

Britain's freight connections - by road, rail, sea and air - are better than those of its European neighbours in spite of the country's position on the edge of the Continent, according to a report commissioned by the government's Invest in Britain bureau.

The UK "remains at the leading edge within the European Union", the study says, because of the opening of the Channel tunnel rail link, significant investments in ports following the abolition of restrictive labour practices and a largely toll-free roads network.

However, the report's conclusions are likely to be challenged by business organisations such as the Confederation of British Industry, which have been critical of the level of investment in transport infrastructure and the lack of an overall transport policy.

The study acknowledges weaknesses such as peak-hour congestion on urban roads and the lack of a direct road link with the continent.

But the report, by Deloitte & Touche Consulting, says good freight links, within the UK and to neighbouring countries provide "positive incentives for inward investors to locate their primary facilities and European headquarters in the UK".

It points to "significant investment" by private sector groups in roads projects including the recently opened second Severn bridge. Unlike many continental countries the network is toll-free except at a few river crossings.

The deregulated UK road transport industry is efficient compared with many other European countries where road transport restrictions have led to fragmented operations, it says.

The Channel tunnel has led to a resurgence in long-distance rail freight which could compete with road, the report says.

For air freight, Heathrow offers more outward destinations than any other airport in Europe.

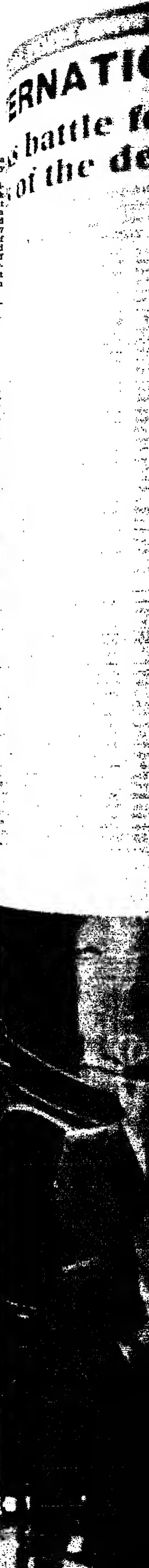
France, in contrast, has a highly developed, uncongested road network but state involvement distorts the haulage market.

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INTERNATIONAL EQUITIES

Banks battle for deals of the decade

The sale of state assets and the dismemberment of conglomerates are creating lucrative opportunities across the world. But, says Richard Lapper, the competition for the best mandates may not be altogether healthy

Banks are competing fiercely for a share of the action in the buoyant market for international new issues, one of the most rapidly growing sectors of the world's capital markets. For the moment, several big European privatisations and a steady stream of European and Asian initial public offerings (IPOs) are providing plenty of work for everybody but fee and commission levels are already under pressure, and as the number of new entrants increases, margins seem certain to be squeezed further.

A combination of opportunism and necessity is driving issuance towards its highest levels this year. Opportunism because valuations on equity markets during most of the year and the prospect of steady or faster economic growth in the OECD economies make this a good time to raise share capital. Necessity because liberalisation and deregulation are introducing new rigours, with privatisation and broader competitive pressures bringing a number of companies to market.

Figures for the first nine months of 1996 from Capital Data-Bondware, in London, show that cross border issuance to date has reached some \$45bn, only slightly shy of the total for last year (see chart, right). And with a number of large issues on the calendar, the total seems certain to rise to beyond the \$59bn reached in 1994. Privatisation remains a dominant theme. In Europe, the UK's pioneering programme has reached its final stages, with the sale earlier this year of Railtrack and British Energy. But elsewhere, governments are under pressure to sell state assets - particu-

larly if they are to meet Maastricht targets for fiscal deficits ahead of European Monetary Union in 1999.

Dentsche Telekom's part privatisation next month - which is expected to raise up to DM15bn and which will be one of the world's largest ever issues of equity - highlights a European trend that could see the sell-off of up to \$300bn over the next five years. A second tranche in Eni, the Italian oil and gas company, possibly worth about \$3bn, is to be sold later this month. And in the first half of next year the French and Italian governments are expected to launch multi-billion dollar telecommunications sell-offs.

Such is the scale of privatisation that a smaller country such as Portugal will double the size of its own stock market if its sales go ahead as planned. Elsewhere, Latin American and east European governments have ambitious programmes, with the sale of some \$400m depository receipts in the gas company, Gazprom, being the first of a series of giant Russian issues.

At the same time, deregulation, greater international competition and shareholder pressure are forcing the pace of corporate restructuring. This is especially true in Europe, where a number of large conglomerates have spun off subsidiaries in non-core businesses. For example, Hoechst, the German chemicals and pharmaceuticals company, last year sold its SGL Carbon subsidiary.

Many smaller, private companies have sought to raise international capital in order to press ahead with expansion plans and deal better with competitive pressures. Ms Camilla Reeves, a fund manager with

Hambros, the UK merchant bank, says that a combination of investor pressure and generational change within companies is ushering in a new European "equity culture".

With more and more institutional investors convinced of the value of diversifying their holdings across borders, a steady expansion in the international activities of institutional investors from both North America and Europe has underpinned the trend. US retail investors retreated from international markets after the currency market instability of early 1995, but have now regained their confidence.

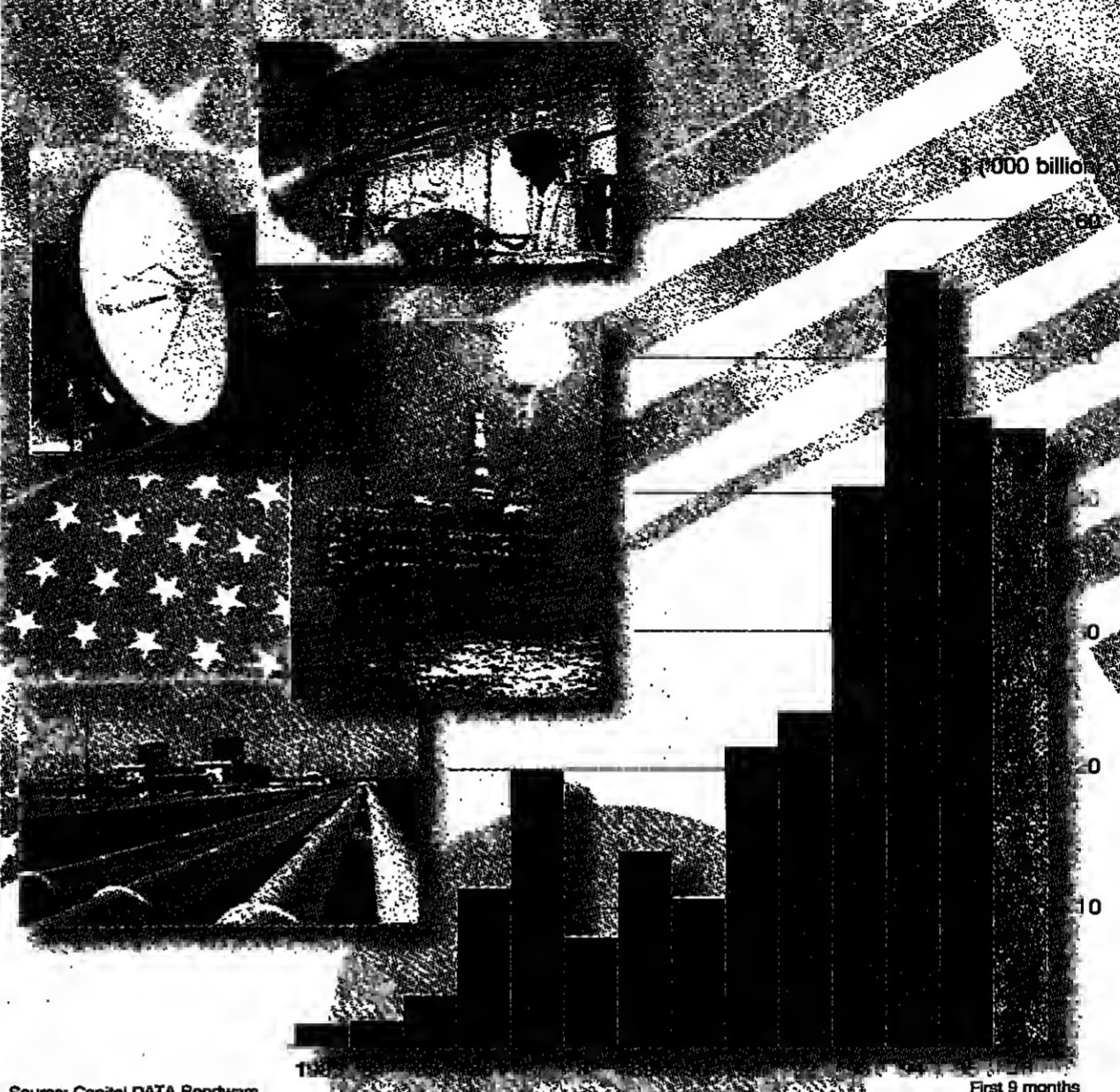
Mr Rupert Hume-Kendall, equity syndicate manager at UBS in London, says rapidly growing European global funds have earmarked international primary issues because they are the only way to acquire large lines of stock without moving prices.

"The internationalisation of global portfolios has put a lot of flux into investment patterns, from which these new issues can be tapped," adds Mr Charles Kirwan-Taylor, managing director, equity capital markets, at BZW.

This buoyancy in the underlying business - regarded as core by investment banks - is continuing to attract new entrants. In particular, several well-capitalised commercial banks have moved in, often making use of their strong balance sheets to build up expensive teams of equity specialists.

Inevitably, fee levels have come under pressure. In Europe, fees for privatisation deals have fallen from an average of between 3.5 to 4 per cent of the amount raised to between about 2.5 and 3 per cent in the last two

Worldwide issuance leads for a record year



Source: Capital DATA Bondware

years, while the range on European corporate deals has dropped to between 3 and 4 per cent.

Fee competition has been even fiercer in the emerging markets, partly because relatively few good deals have surfaced and partly because bankers want to find positions from which they can win business in future. The Brazilian government awarded the mandate to sell

off part of its huge mining company, the Companhia Vale do Rio Doce (CVRD), by offering a commission of just 1.9 per cent of the amount raised. In another example, the Polish government was able to sell shares in KGHM, the copper producer, by offering banks a fee of just 2.2 per cent.

"It is counter-intuitive," says Mr Daniele Roscini, executive director equity capital

markets, at Goldman Sachs. "These are less tested and more volatile markets with more regulatory and legal risk, but some banks are attacking them aggressively."

In addition, there are signs that banks are beginning to win mandates by offering to guarantee a minimum price - either by taking the stock onto their books before selling it to a third party

through a so-called "block trade", or by so-called "hard underwriting", in which the share is sold through bookbuilding but for a minimum price. "More and more people who have capital now try to make it a competitive advantage," says Mr Kirwan-Taylor.

Block trades have been used most prominently by the French and British governments as ways to sell off

minority stakes in Total, National Power and other companies. Bankers estimate that overall assets worth up to \$2bn have been disposed of by this technique this year. In another variant, SBC Warburg said that it sold a third tranche of shares in Imi, the Italian merchant bank, through "short run bookbuilding", a "fast track" deal in which the normal marketing period is compressed into a few days and other features of full-blown bookbuilding are modified.

The competition is being driven at least partly by the fact that most banks in the market have made big investments in staff and infrastructure and need to win deals in order to start to make a return.

"If you have a deal that works, everyone is desperate to win it. It could make the difference between breaking even for the year and not making your budget," says Mr John St John, co-head, European equity capital markets, at Salomon Brothers in London.

But, by the same token, the lower fees and margins are undermining the long-term viability of these investments. Bankers predict a shake-out. "The point is that if you cut the margins all these teams don't pay for themselves," Mr St John adds.

Mr Harry Hampson, equity syndicate manager at JP Morgan, expects that the battle between commercial and investment banks will be an increasingly important factor in the market. "In five years' time, the league tables are going to look very difficult," he says.

"The worrying thing is that we are doing to the new equity issue market exactly what we did in the bond market in the late 1970s and early 1980s," says Mr Kirwan-Taylor. "It was a profitable place to be and then suddenly everybody wanted to be part of it. It became a loss leader product and a bloodbath ensued. As everybody builds up infrastructure cost, the economics start to change - which is very disturbing for the long-term."

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BUSINESS LOCATIONS IN EUROPE

Free trade and free thought still count

In a mobile world, competitiveness depends heavily on location. However, a revolution is taking place in the way companies choose to deploy resources, and the old ways of thinking no longer apply, writes Michael Cassell

"If you have to make a location decision today, then you had better do your homework properly. Get it wrong and you will break your career". Mr Wilfried Vossen of Plant Location International in Brussels graphically underlines the critical importance of ensuring that companies operating across Europe are in the best places to do business. Competitive pressures mean that locations chosen by companies will, more than ever before, have a decisive impact on how well they perform: unsurprisingly, more time and money is being spent on the decision-making process and there is a growing army of specialists standing by to provide advice.

But what may be deemed appropriate today might not, in a fast-changing business climate, be appropriate tomorrow. Events can conspire to demand new location strategies; if companies find they are in the wrong place, then in an era of increasing corporate mobility they will shut up shop and move on.

As consultants Arthur Andersen point out, the factors influencing the choice of location are becoming increasingly complex; a revolution is taking place in the way companies choose to deploy their resources.

While physical proximity to the marketplace will always be an important factor, the age of high-technology and electronic communications means it may not be essential. Technology can also be a powerful uniting force within a business, enabling electronic links to bring together operations at remote and far-flung sites. According to Arthur Andersen:

"Technology, like capital, is not location-specific but it is redefining the role of geography in business." A new Andersen review of the factors cited by senior corporate executives as important location determinants provides a clear picture of priorities. Nearly three-quarters cite workforce availability as the most important single issue, though the huge, capital-intensive investments now regularly announced by global players do not necessarily create jobs for large numbers of people.

Market access is cited as the next most important factor, the driving force behind the continuing influx of foreign direct investment across Europe, which is expected to continue to attract the largest share of world investment. At present, Europe is calculated to account for more than 40 per cent of global FDI. "The tide of FDI into Europe may rise and fall but as long as companies are secure in the knowledge that the region can offer them an acceptable return on their investment, without compromising on critical issues like skills, then they will continue to come", says Mr Vossen.

According to Andersen: "Europe, despite its economic problems, still offers investors an environment in which free trade, free thought and the capacity to create wealth are combined."

"The industries of the future are those of intelligence, communications and technology, fields in which Europe excels. The development of industries in which salaries represent just 5 to 10 per cent of costs, such as the semi-conductor industry, will give European industry

new impetus." Cost structures remain a critical issue in location decisions, though wage costs form only a part of the equation and, in increasing numbers of cases, are deemed less important than the quality and flexibility of the workforce.

Though Britain's success in attracting more than 40 per cent of all FDI into EU member states lies partially in its comparatively low labour rates, these alone would manage to attract few inward investors. Employers are taking full advantage of the UK's flexible employment conditions and lower social costs. "In location terms, the UK offers a good product which is well developed and reasonably priced. It is also marketed extremely well," Mr Vossen claims.

The only cloud on the horizon for the UK is the uncertainty over its attitude towards joining in a single currency. Long-term investors instinctively dislike uncertainty and although there is as yet no evidence

Availability of land can make or break a location

that the UK's possible exclusion from a single currency could undermine its success in capturing the lion's share of inward investment, the issue is now occasionally being raised by some potential inward investors.

The UK is also credited with offering a hospitable business climate, another factor ranking on Ander-

The costs of setting up

Expatriate salary: this is the average gross salary in the country for the job of managing director (assuming married plus two children and local social security)

Accommodation: annual rent of expatriate accommodation (typically unfurnished three bedroom flat)

Education: cost for one child to attend an international school in the host country

Car: assessed annualised costs for a car in the host country

Local salaries: national staff gross salaries (total of marketing manager, financial controller, and one sales representative)

Accommodation: local

Local salaries: national staff gross salaries

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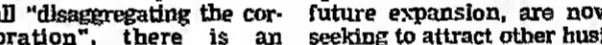
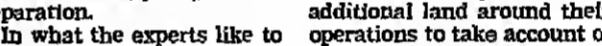
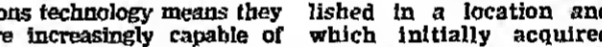
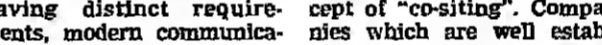
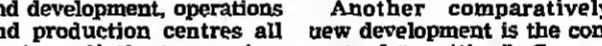
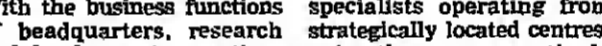
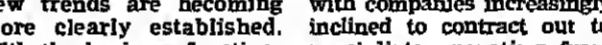
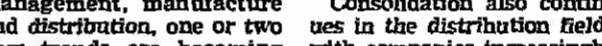
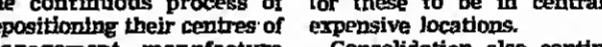
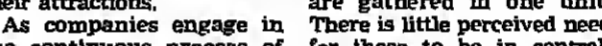
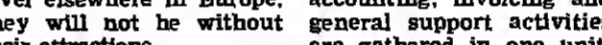
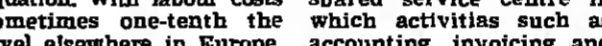
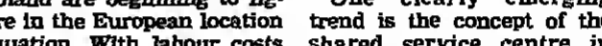
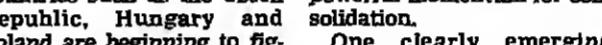
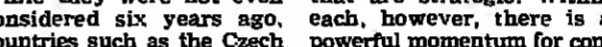
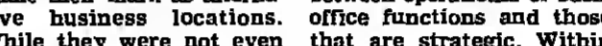
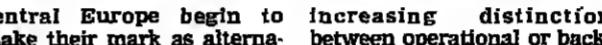
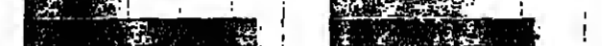
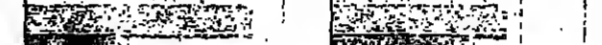
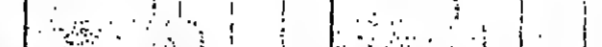
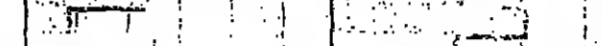
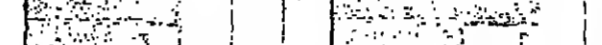
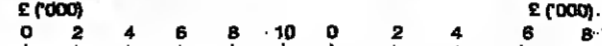
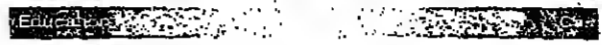
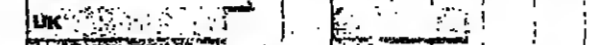
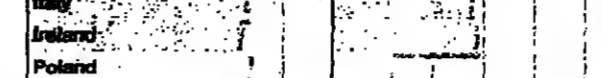
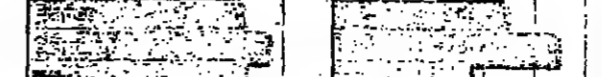
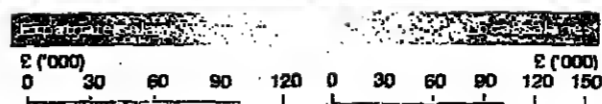
Local salaries: national staff gross salaries

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COMPANIES AND FINANCE: EUROPE

Accor chairmen step aside

By Andrew Jack in Paris

France's best-known corporate double-act, the joint chairmen of hotels group Accor, yesterday announced they were stepping down in favour of a single, younger chief executive.

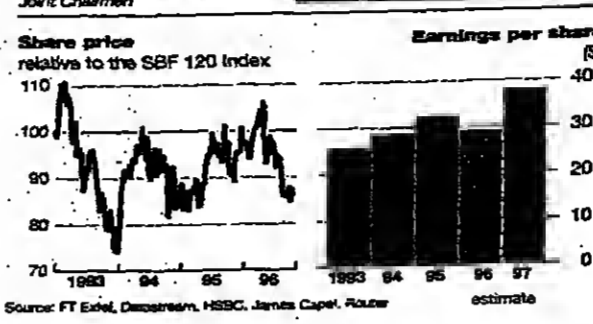
side over, while Mr Espaloux becomes chairman of a separate management board responsible for day-to-day matters.

a week" unless they had approved his appointment. They said it was time to change generation in the group's management.

reflecting the seasonality of the hotel business. Group debt - which has been criticised by analysts - continued to fall, standing at FF18.8bn at the end of June, compared with FF21.99bn a year earlier.

PROFILE ACCOR

Market value: \$4.26bn Main listing: Paris Historic P/E 20.82 Gross yield 4.2%



Dresdner, BNP formalise co-operation

By Andrew Jack in Paris and Andrew Fisher in Frankfurt

Dresdner Bank, of Germany, and Banque Nationale de Paris, of France, yesterday signed an agreement formalising the widening co-operation that the two groups have been developing over recent years.

Under the agreement, they have been able to increase this proportion to 10 per cent. However, Mr Michel Pèbereau, chairman of BNP, said there was no intention in the short term to change the current levels.

both Germany and France are firmly committed, had acted as a further spur. "What we have achieved together is an original and undoubtedly unique effort in the history of European banking," he said.

result, the conditions were diluted in this area. In the last few years, collaboration between the two banks has included the joint creation of banks in 11 African countries, a Turkish bank, institutions in a number of eastern European countries, and a participation in a Swiss financial group.

Gazprom shares slip on pricing details

By Robert Corzine in London and John Thornhill in Moscow

Shares in Gazprom, Russia's largest company, traded lower in Moscow yesterday after details of the price of an international offering were published.

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Eni investors must take rough with the smooth

One of the main questions for potential buyers of the 8.75 per cent stake in Eni to be offered by the Italian government later this month is expected to be how quickly Eni's management will be able to achieve a better balance between domestic and international operations.

Upstream strength contrasts with a mixed bag downstream

Retail investors in Italy will be allowed to buy up to 300m shares at a discount, with a quarter reserved for Eni employees.

retail investors in Italy will be allowed to buy up to 300m shares at a discount, with a quarter reserved for Eni employees.



Franco Bernabè has delivered on past promises, but some domestic challenges are out of his control

There are also question marks over the ability of the state oil, gas and chemicals group to eliminate some of its poorly performing domestic downstream assets while maintaining its dominant position in the country.

eries can be quickly and cheaply tied into the pipeline system. But the upstream strength contrasts with a mixed bag of downstream assets.

The price of the Eni offering will be determined later this month after the international book-building exercise is complete.

Oil majors

Table with columns: Company, 1994, 1995, 1996, 1997, 1998, 1999. Lists companies like Cepes, Eni, Elf, Agip, etc.

Corporate jewels include the low cost gas operations of Agip, the exploration and production subsidiary and Snam, the gas monopoly.

Although the domestic side of Eni contains strong performers, there are also more dubious assets which are a legacy of the company's strategic role as a national provider of essential fuels.

Mr Bernabè has delivered on his promises in the past and succeeded in cutting more than 50,000 jobs in spite of the political sensitivity of such radical measures.

Robert Corzine

Daf takeover shifts pace of consolidation up a gear

Paccar has taken on a truckmaker with a troubled history but a solid sales position in Europe

The consolidation of Europe's truck industry rolls on like a juggernaut careering down a steep incline. But yesterday's announcement of a planned takeover of Daf Trucks by Paccar has very different implications for Europe's truckmakers than the recent spate of deals.

But as smaller truckmakers have been swallowed up - most recently ERF, which was bought in May by Western Star of Canada - attention has turned to Daf. Uncertainty about its future has been fuelled by its troubled history and doubts about its ability to finance its future.

huf flourished. Profits and sales have risen consistently since the rescue. Although its earnings have been sweetened by the fact that its debts were left with creditors, Daf's survival is in itself an achievement.

looking for a partner for some time. Industry gossip had focused on a European truckmaker, which might have wanted to gain Daf's market share, or an ambitious Asian manufacturer, attracted by its dealerships.

crossed the Atlantic, have lost a fortune on their US acquisitions in the past two decades, although Mercedes Freightliner subsidiary is now performing strongly.

Elf Aquitaine, the French oil group, said it had sold its 29 per cent stake in Suez, the French conglomerate, to Electralfina of Belgium.

Although it only ranks seventh among Europe's truckmakers, it is comfortably in the top league, headed by Mercedes-Benz and Iveco.

It is a testament to Daf's management and products that it has not only survived,

Although Paccar seemed

Haig Simonian

EUROPEAN NEWS DIGEST

Samsung revises Fokker plan

Samsung Aerospace Industries, the Korean group, wants to postpone a number of agreements on Fokker, the Dutch aerospace company, according to plans for a phased takeover of the bankrupt aircraft-maker sent yesterday to Mr Hans Wijfers, economics minister.

Samsung was prepared to develop a new aircraft in the Netherlands with a contribution from the economy ministry, but with production to take place in South Korea.

Fokker's receivers have invited the parliamentary standing committee for economic affairs for a meeting on Thursday to discuss the plans.

Viag plans expansion

Viag, the German utility group, plans faster international expansion mainly through acquisition of other companies, said Mr Georg Obermeier, chairman.

The company's steel trading unit, Kloeckner, which has a top position in the European market, was now attempting to gain ground in the US and Asia.

Popular denies stock split

Banco Popular Español denied market rumours that the bank was planning a stock split. It said the bank had (shareholder) authorisation to do such an operation but the board had not taken any decision.

They also said rumours the bank had been acquiring its own stock in the market with the intention of cancelling it later had helped boost the share price.

Agencies, Paris

Galleries Lafayette cuts loss

Galleries Lafayette, the French retailer, said its first-half operating loss was reduced from FF242m last year to FF137m (\$86.29m), while sales dipped from FF13.5bn to FF13.7bn.

The group announced good sales in the third quarter compared with last year's depressed levels.

Caisses d'Epargne, the French savings bank, said it would not bid for the 87 per cent of CIC to be sold by GAN, the French insurer. It said that despite the complementary nature of the two groups' businesses, important obstacles remained to the formulation of a final offer.

TPS signs film deals

Mr Patrick Le Lay, chairman of the digital television network Télévision Par Satellite, said TPS had signed an agreement with Metro-Goldwyn-Mayer of the US that will give it access to Metro Goldwyn's film archive for five years.

Wolters Kluwer, the Dutch business, tax, and legal publisher, said it had acquired all of the shares of Groupe Liaisons Investissements, the Paris-based publisher, for an undisclosed sum.

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COMPANIES AND FINANCE: EUROPE

Allianz chief sees rise in premium income

Mr Henning Schulte-Noelle, chairman of Allianz, the German insurance group, has forecast that premium income will grow by 6 per cent or 7 per cent this year, not taking into account planned changes in group structure, report AFX News and Renter from Munich.

over of Hermes had been granted. Mr Schulte-Noelle described Allianz's surprise decision earlier this year to take over Verelinte as the ideal solution to its dilemma over how to organise its health insurance interests. Hermes would give Allianz access to the promising field of loan insurance and Verelinte offered strong earnings potential for the group, as well as a good distribution system.

At its European companies, premium income rose 9.1 per cent to DM12.1bn in the first half, based on local currencies. Converted into D-Marks, the rise was just under 18 per cent, with most companies showing a further improvement in earnings, Allianz said.

German standards. The company would also like to present its accounts in euros and not in D-Marks as soon as possible. Allianz revealed for the first time its shareholdings below 5 per cent, and worth more than DM100m each, in German and foreign companies, with a total market value of DM3.7bn. It will reveal its hidden reserves in 1997, two years before legally required. The company also outlined its indirect holdings via stakes in a number of investment companies. Total equity holdings had a market value of DM47.7bn at the end of 1995.

Online format set for big role in games market

By Alice Rawsthorn

Online games will dramatically increase their share of the European electronic games market over the next five years, commanding nearly 20 per cent of revenue in 2000, according to a new study by Datamonitor, the market research consultancy, predicts that the entire electronic games market, one of the fastest growing consumer product sectors of the 1990s, will command revenue of \$4.76bn in Europe during 2000, compared with \$2.8bn this year.

ted to roughly double each year, reaching \$526m in 1999 and \$903m in 2000, creating significant new commercial opportunities for telecoms and media companies. The other sector poised for dramatic growth is sales of games played on personal computers. Sales of PC games have accelerated sharply since 1995, the first year in which a majority of new PCs had CD-ROM drives. Sales of PC games software should be \$932m this year, according to Datamonitor, which expects an increase to \$1.17bn next year, and \$1.94bn in 2000.

SocGen reaches a crossroad

French bank needs to lift return on equity, writes Paul Abrahams

Société Générale is not a typical French bank. Unlike nearly all its competitors it did not lend large sums to Eurotunnel and property companies during the 1980s. The bank, which was privatised in 1987, side-stepped such pitfalls, delivering steady, if not startling, profits growth. This, together with its clear strategy and careful expansion in investment banking, has made it one of the few bright spots in the dark abyss of the French banking sector.

Société Générale



Société Générale

Table showing Gross operating profits in main businesses for Société Générale in 1995 and 1996. Columns include FFR bn, 1995, and 1996. Rows include Domestic retail banking, Specialist subsidiaries, Corporate banking, Asset management, International commercial banking, and Central banking.

But the bank is at a crossroad. Mr Marc Viénot, who has chaired the group since 1986, is to retire soon, handing over the reins to Mr Daniel Bouton, chief executive. Mr Bouton's task is to deliver growth. At 8 per cent, the bank's return on equity is among the best in France. But compared with UK, Irish, Spanish and even Dutch banks, the return is pitiful. Moreover, earnings per share have been disappointing. Last year the bank posted a figure of only FFR43.66, compared with FFR45.66 in 1991.

has been issuing shares to employees and through scrip dividends - a practice which dilutes earnings per share, return on equity and net worth per share. In the first six months this year, for example, net equity increased 6 per cent on the same period last year. "There are good reasons for this," Mr Bouton explains. "Our capital adequacy ratios were low by international standards. They're now at 5.6 per cent. We'll keep the employee schemes, but as soon as we reach a ratio of about 6 per cent we'll start paying a cash dividend. That won't be in 1997, though."

increasing the dividend without profit growth will be more tricky. The domestic market is over-banked; lending growth is almost non-existent because of the stuttering French economy; and margins remain anorexic owing to price competition. "Most people think the French banking market is horrible," Mr Bouton concedes. "But we make a double-digit return on equity on our domestic operations."

The international commercial network. Société Générale has operations in 70 countries. "Until we open on the moon, there'll be no large investment in this network which now has to produce good profits," Mr Bouton says.

A shift of resources, from commercial activities dependent on the size of the loan portfolio to added-value services. "We want to expand in businesses that require less capital and more brains," he says.

"We don't plan any major investments for the next year or two. But we are looking for internal growth and possibly small boutiques in the US and Asia."

EUROPEAN NEWS DIGEST

SCA sells decor arm to Munksjö

SCA, the Swedish pulp and paper group, yesterday sold PWA Dekor, the world's leading producer of decor papers used to surface laminated furniture and flooring, to fellow Swedish company Munksjö for DM485m (\$55.6m) in cash. Swedish company Munksjö for the Irish group Jefferson Smurfit, which is controlled by the Irish group Jefferson Smurfit, will also assume DM475m in debt through the deal. The acquisition of German-based PWA Dekor will lift Munksjö's annual turnover from SKr3.9bn (\$588m) last year to more than SKr5.5bn this time, and increase its focus on specialty papers. Munksjö said the acquisition would raise earnings per share by about SKr1.00, from SKr10.10 in 1995.

Telekom may carry Kirch TV

Deutsche Telekom, the state-owned German telecommunications company, said it was talking to the telecommunications company, said it was talking to the Munich-based Kirch group about carrying DF-1, a digital pay-TV channel, on its cable network. Mr Ron Sommer, chief executive of Telekom, which will be partly privatised next month, told a German newspaper the company was looking for more broadcasters to come on to its cable network, which reaches about half of all German households, or 16m homes.

DF-1 is only available by satellite and is claimed to have 10,000 subscribers. A deal with Telekom is essential if the network is to meet its target of 200,000 subscribers by the end of the year.

Sanitaryware deal called off

Sphinx Gustavsberg of the Netherlands and Switzerland's Keramik Laufen yesterday called off a planned deal which would have created Europe's largest bathroom products group. The two sanitaryware makers said that negotiations on "exit arrangements with outside shareholders who currently hold interests in companies to be brought into the joint venture", which was to group their activities in the sector, had "not led to the required results".

The outcome is a blow for Maastricht-based Sphinx, which fell into loss last year after a FI 42.2m (\$24m) restructuring charge. Only two weeks earlier it had said: "Most of the important business issues have been agreed upon in principle." The combined unit would have had annual sales of FI 1.4bn, absorbing all of Sphinx's revenues - FI 832.4m last year - except a tile-making operation, which was to have remained separate.

Pechiney warns on earnings

Mr Jean-Pierre Rodier, chairman of Pechiney, the French aluminium group, said 1996 earnings on ordinary activities were likely to be below 1995 levels. Mr Rodier had already said Pechiney would post a net loss this year because of restructuring provisions of FFR2bn (\$366m). "The level of activity in the second half does not look significantly different from that of 1995 - modest. On top of that there is a further decline in aluminium prices on the London Metal Exchange as a result of the delay in economic recovery in Europe," Mr Rodier said in an interview with the French daily Le Figaro.

That leads us to say that unless there is a very strong recovery in November and December, we will not reach a net result of the same level as that of 1995, when we made a net profit on ordinary activities of FFR732m. Mr Rodier said the impact of the group's Challenge restructuring programme should be felt fairly quickly in rapidly improving results. As well as cutting costs by a total of FFR4bn by the end of 1998, the programme involved investments of FFR3.5bn to modernise production. The company's wage bill would be cut 17 per cent, with 4,000-5,000 jobs disappearing.

Fortis closer to MeesPierson deal

Fortis and ABN Amro Bank have signed a letter of intent on the acquisition of ABN's MeesPierson unit by Fortis, the two groups said, reports AFX News from Brussels. The acquisition would meet Fortis' growth strategy and offer complementary activities in markets for services for high net-worth individuals, companies and institutions, they said in a joint statement.

Fortis saw scope for MeesPierson activities in asset and fund management for third parties, private banking and corporate banking, the groups said. It would be two months before a sale agreement can be signed, they said, without giving financial details. MeesPierson reported a first-half net profit of FI 32m excluding exceptional items, representing a 15.1 per cent return on net equity. A capital increase was not under immediate consideration, Fortis said, clarifying comments made earlier. Any increase was not linked to the planned acquisition, which would be funded by "a reallocation of internal funds and by leverage."

Fortis said, however, that it was considering raising capital at some point: "We are looking at it. It has been suggested for some time and is something the markets are expecting."

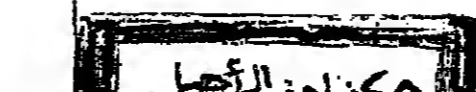
● Cimenteries CBR, the Belgian cement group, said it had established an international trading company, HC Trading, which would carry out overseas trading for the CBR Group and Heidelberg Zement, reports AFX News in Brussels. The new company would also direct the export activities of Arkansas, the company produced by the recent merger between Canakkale and Akkimo in which CBR is one of the main shareholders. See Lex

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COMPANIES AND FINANCE: THE AMERICAS

Investors' council renews attack on US companies

By John Authers in New York

Institutional investors yesterday aroused controversy by launching their annual attack on underperforming US companies.

shareholder activism over the next year. Appearance on the list can be damaging for companies' management, and the council said nine of its underperformers had appointed new chief executives in the past three years.

that five from this year's list have been in position for a decade or more. Six companies do not have a majority of "independent" directors on their boards, an issue which the pension funds said they would pursue, while 12 of them are protected by "poison pills".

The list is based on share performance, with companies' records over the one- and five-year periods to the end of July this year being compared against their industry group mediana. Those which underperformed the S&P 500 index over five years, and whose returns were further below the average for their sector, were selected for the list.

Mr Floyd Hall, chief executive of Kmart, the retailer, said 20 of the 28 senior officers in the company had joined within the last 20 months and were "the best and brightest retailing minds in the industry".

significantly better than that both of their sector competitors and of the S&P 500 index. The full list of companies on the list includes: A&P (Great Atlantic & Pacific Tea), Advanced Micro Devices, Autodesk, H&R Block, Community Psychiatric Centers, Dillard Department Stores, Fleming, Ciddings & Lewis, Kmart, Moore, Navistar International, Niagara Mohawk, Nordstrom, Novell, Oryx Energy, Outboard Marine, Shoney's, Stride Rite, Unicom and Unisys.

AMERICAS NEWS DIGEST

CA to acquire Cheyenne Software

Computer Associates, of the US, one of the world's largest software companies, is to acquire Cheyenne Software, a maker of software for office computer networks, in a cash deal valued at \$1.2bn.

CA, which has annual revenues of about \$3.5bn, will pay \$30 1/2 a share for Cheyenne, a 36 per cent premium over Cheyenne's closing price on Friday of \$22 1/2. In early trading yesterday Cheyenne jumped to \$30. CA was trading at \$22 1/2, down from Friday's close of \$22 1/2.

Magellan sells more bonds

Fidelity Magellan, the largest US mutual fund, made further large sales of bonds in August, it announced yesterday. The fund's performance is still suffering as a result of the decision by Mr Jeffrey Vinik, its former manager, to make a big switch into US Treasury bonds on the assumption that equity prices would fall.

Instead, equity prices continued to rally, and Magellan is ranked 88th out of 622 mutual funds aiming for growth over the past 12 months, according to Lipper Analytical Services, the rating agency for mutual funds. Mr Robert Stansky, the fund's new manager, cut its weighting in bonds from 15.6 per cent to 11.8 per cent in August, increasing cash holdings from 1.5 to 4.2 per cent, and equities from 82.8 to 83.9 per cent.

HFS in timeshare buy

HFS, the hotel franchise operation, has agreed to acquire privately held Resort Condominiums International for about \$625m, plus future contingent payments of up to \$200m over the next five years.

Resort Condominiums, based in Indianapolis, is the inventor of vacation exchange and a provider of exchange programmes for 2m timeshare owners and about 3,000 resorts. It is also engaged in publishing related to the timeshare industry and provides other travel-related services, integrated software systems and resort management and consulting services.

FCC to sell TimberWest

Fletcher Challenge Canada, a leading pulp, newsprint and coated paper producer, has put its 52 per cent stake in the TimberWest saw milling and logging subsidiary up for sale. TimberWest, which has extensive cutting rights on Vancouver Island and in the British Columbia interior, operates five saw mills. In the year to June 30, it earned C\$15.5m, or 51 cents a share, on sales of C\$460m against net profit of C\$89.7m, or C\$2.25, on sales of C\$495m a year ago.

US West revises deal terms

US West, the US local telephone company, yesterday changed the terms of its \$5.2bn acquisition of Continental Cablevision to save the deal from collapse in the wake of a fall in US cable-TV share prices. The cash-and-stock purchase, announced in February, was based on a \$24.50 price for shares in US West Media, the group's separately quoted cable company. Last week the company's stock stood at \$18. Continental, a private company, had the option to scrap the deal if the stock fell more than 15 per cent below \$24.50. Continental has agreed to value US West Media's stock at \$21 a share for the purposes of the deal - putting it within the 15 per cent band.

Oil refiners step up drive towards restructuring

By Christopher Parkes in Los Angeles

After a hesitant start, leading US oil refiners and petrol marketers have shifted their restructuring drive into top gear. Squeezed by low margins, prone to periodic bouts of critical depression - and confronted by looming excess refinery capacity - they have decided that salvation lies in joining forces.

Yesterday's announcement of plans by Texaco, Shell Oil and Star Enterprise to pool their refinery and retailing assets is expected to send other groups scurrying to the negotiating table.

Phillips Petroleum and Conoco, which recently abandoned a similar \$5bn scheme because of a squabble over the value of the assets involved, will now have fresh incentive to try again. Ultramar and Diamond Shamrock, which last month announced plans to merge into a group with \$5bn annual revenues, will have good reason not to fall out before the deal is consummated.

Integrating the trio's networks of 19 refineries, pipelines, storage facilities and petrol stations would give the partners 10-90 per cent of the partners' regional markets spanning the US.

The talks mark a determined effort by the oil majors to reassert control in their most important market, where refining margins last year dipped to 33 cents a barrel, the lowest level on record.

The project also amounts to an acceptance that efforts to avoid the vagaries of the spot oil market by forging international alliances - Texaco with Saudi Aramco and Shell with Mexico's Pemex - are no substitute

for resolving their difficulties at home.

As one official noted: "This is an industry where no one is making any money. It is time to look for synergies."

Although observers say excess refinery capacity is less of a problem than across the Atlantic, capacity has crept up and there have been no significant closures.

Nor are any expected from the latest merger negotiations. With almost 30,000 owned or affiliated retail outlets, and sufficient feedstock buying power to ensure keenest prices both in the oil market and at the pump, the new combination will make optimum use of its refineries.

Bankers do not expect difficulties with antitrust authorities, which have shown an increased tolerance for large-scale mergers. Chevron, they add, already controls more than 30 per cent of the West Coast petrol market.

However, they admit there is room for dissent over future branding policy. Since projected cost savings of up to \$2bn a year are likely to include a sharp reduction in promotional and advertising expenditure, the maintenance of three brands is likely to be seen as a luxury the partners cannot afford.

Texaco and Shell are both well-established across the US, while Star - product of the joint venture between Texaco and Saudi Aramco - is limited to the east of the country.

The prospective partners have given themselves an open-ended timetable to deal with such sensitive matters, although the main issue - a wholesale restructuring of the US petroleum product market - seems already to have been resolved.

Newbridge profits from switch towards ATM

Canadian group has become a leading supplier of communications equipment and software

Even a secretary's pleas to hurry to his next appointment cannot put the brakes on Mr Terry Matthews, as he extols the virtues of X25, VVLD, TDM and ATM, industry jargon for communications protocols.

Waving a felt-tipped pen as he bobs and weaves in front of a large writing board, Mr Matthews is determined to tell the full story of how Newbridge Networks has hallowed into a leading supplier of high-speed switching equipment and software for telephone and data communications networks.

Mr Matthews, who made his name in the 1970s and 1980s as founder of Mitel, the Canadian telephone equipment maker, set up Ottawa-based Newbridge in 1988. He remains chairman and chief executive, with a 25 per cent shareholding.

More than two-thirds of Newbridge's revenues, which will easily pass C\$1bn (\$740m) this year, comes from time-division multiplexers (TDM), a core component in most telecommunications switches.

Newbridge has garnered about 34 per cent of the world TDM market. Its customers include many big North American and European telecommunications carriers, and it has a strong position in Latin America and China.

However, Newbridge's future is increasingly tied to

faster frame-relay and ATM (or asynchronous transfer mode) switches used in high-speed data networks. Frame-relay increases the transmission speed of data networks.

The newer ATM technology transmits very large volumes of digital data by breaking them into small, uniformly-sized "cells". ATM switches can be used to transmit voice, data and images simultaneously.

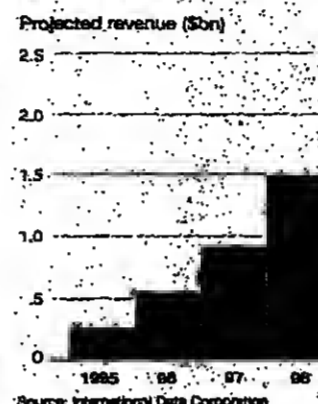
ATM technology is still in its infancy, with total sales last year estimated at less than US\$250m, but Newbridge is by far the biggest ATM supplier, with a market share of about 40 per cent. It is the third-biggest supplier of frame-relay products, after two US companies, Cisco Systems and Cascade.

But Mr Matthews claims that all the world's big telephone companies are installing ATM technology, many of them secretly.

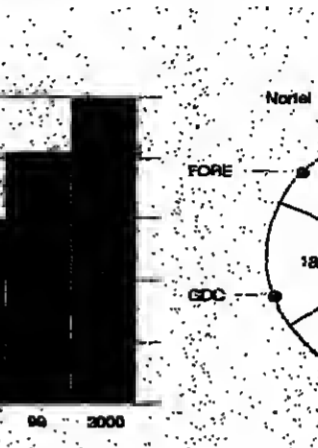
"You'll see a total overhaul of public switched services over the next 10 years," he predicts, adding that the recent wave of mergers and acquisitions among phone companies "doesn't represent anything but good news for us".

Many others share his enthusiasm. International Data Corporation, a US market research group, predicted in a recent study that the frame-relay business will grow at a compound annual

Worldwide ATM



Source: International Data Corporation



Source: Newbridge Networks

rate of 20.4 per cent until 2000. ATM revenues are forecast to soar 60 per cent a year, to \$2.5bn by the end of the decade.

Newbridge is virtually debt-free. Its cash reserves totalled C\$496m at the end of July, and it pays no dividend. Earnings have soared from less than C\$10m in 1992 to C\$302.9m, or \$2.37 a share, in the fiscal year ended April 30 1996. Income for the three months to July 31 climbed 65 per cent, on a 46 per cent advance in revenues.

Mr Richard Woo, analyst at Thomson Kernaghan in Montreal, forecasts earnings per share of C\$3.04 in the current fiscal year. "ATM is here to stay," Mr Woo says, adding that no other switching technology can match ATM's capacity or flexibility.

According to International Data Corporation, "Internet service providers are now realizing that only a broadband infrastructure will be sufficient to support the current and future users of Internet resources".

However, ATM's growth has so far fallen short of optimists' expectations, and some analysts remain cautious about its prospects. Mr Michael Gordon, of Alex Brown & Sons, in San Francisco, said in a report in July that "we do not believe final judgments can be made at this time on the performance of any equipment vendor's ATM switch under heavy loading conditions".

Newbridge's shares have dipped periodically amid investors' fears that rival technologies, such as Fast Ethernet - a faster version of the protocols used in many office networks - might compete with ATM.

specialises in developing broadband technology for wireless communications.

Newbridge's prospects could hinge on a partnership formed this year with Siemens, the German electronics group.

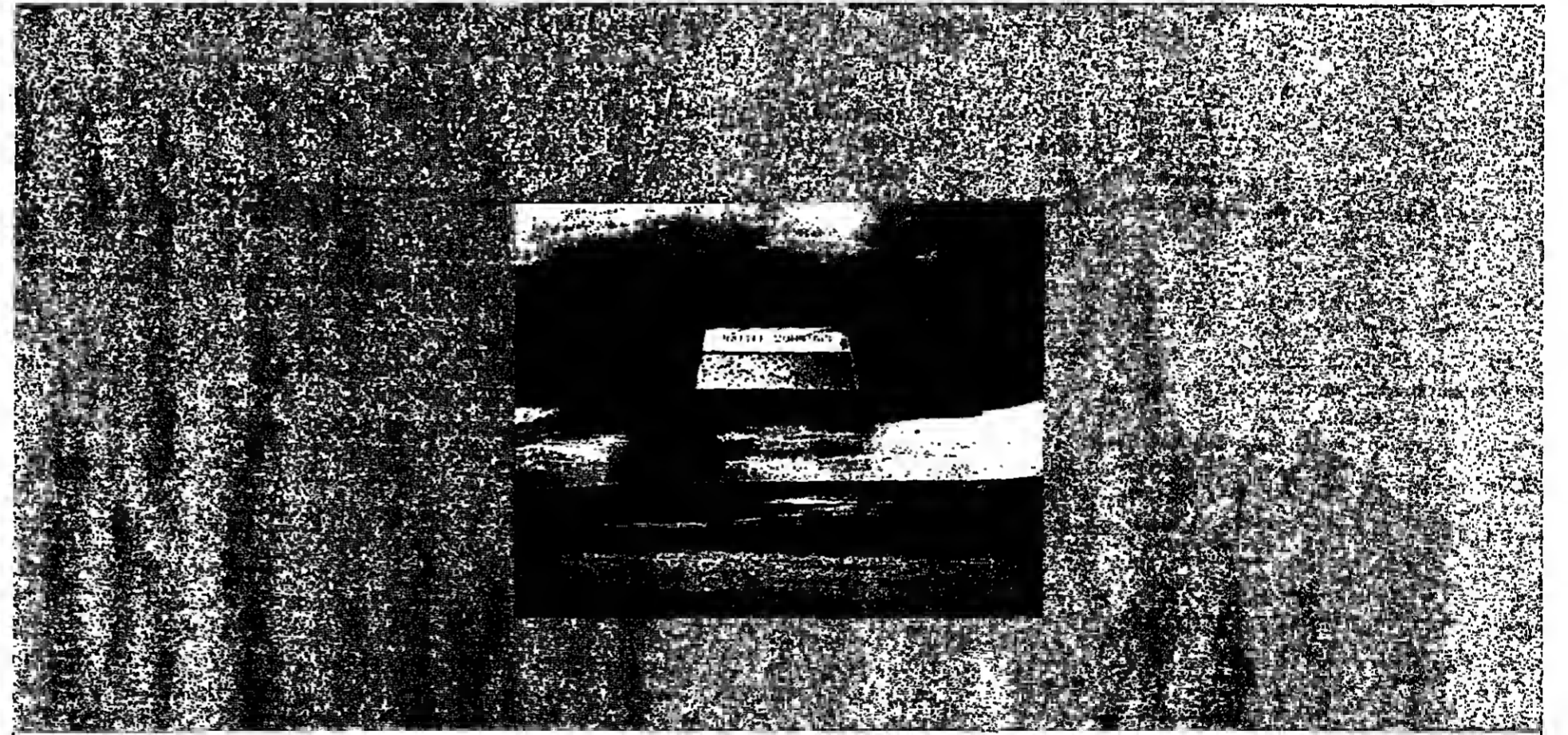
Each company has assigned 50 engineers to the other, mainly to develop a new generation of ATM switches, which Newbridge hopes will lift its market share to 50 per cent.

Mr Matthews also wants Newbridge to build on its commanding position in ATM switches by pioneering software applications for broadband networks.

He has set up about a dozen partly-owned "affiliates", each working on an innovative software product. For instance, Teletess has begun trials on a "television news alerting" software. The system alerts a computer user whenever a pre-programmed word, such as a company name, is mentioned on a TV channel hooked up to the computer.

In spite of the uncertainties and a volatile share price, an investment in Newbridge has so far proved well worth while. Those who invested in the company a year ago have more than doubled their money. A two-for-one share split - the second since Newbridge went public in 1989 - took effect last week.

Bernard Simon



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COMPANIES AND FINANCE: UK

SHV makes offer for rest of Calor

By Patrick Harverson
Calor Group yesterday revealed that SHV Energy, the privately-controlled Dutch group which owns 53 per cent of the UK bottled and bulk gas supplier, has made an offer to acquire the remainder of the company.

ing the company's heavy cash flow in its growing overseas business had begun to clash with the shorter-term demands of minority shareholders for higher dividends.

SHV - which also wants to increase investment in Calor's fledgling UK mains gas business - decided it was best to acquire the company outright, eliminating the conflict with other shareholders.

Mr Jan de Klenver, a board member since earlier this year and the director responsible for group finance, acquired 10,000 shares at 243p each on September 20.

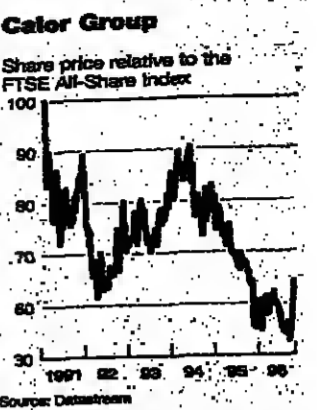
Mr Jan de Klenver, a board member since earlier this year and the director responsible for group finance, acquired 10,000 shares at 243p each on September 20.

TI pays £189m to buy Forsheda

By David Blackwell in London and Hugh Carnegie in Stockholm
TI Group, the specialist engineering and aerospace concern, plans to double the size of its polymer engineering business through the £189m (\$294.8m) cash acquisition of a Swedish group.

LEX COMMENT
Calor/SHV

Calor's independent investors have reached the point most minority investors face eventually: the choice between an unattractive bid and an alternative that looks even worse.



Proposal Eurotunnel to cut debt by £2bn

By Geoff Dyer
Eurotunnel's rescue financing package, one of the most complex in corporate history, involves an immediate £2bn (\$3.1bn) reduction in the group's £9.1bn debts, writes Geoff Dyer.

Yesterday's deal includes a £1bn debt-for-equity swap, which results in 769m shares being issued at 130p and will give the banks 45.5 per cent of the equity.



for "resettable" bonds, which will pay 6.25 per cent until the end of 2003, when the rate will be adjusted to ensure a margin over government bond yields.

Having presided over two previous financial restructurings at Eurotunnel, Sir Alastair Morton, co-chairman, said that this new set of proposals would be the last.

The proposals, which took more than a year to negotiate, will also give shareholders the chance to subscribe for new shares at 130p, prior to the banks' debt swap.

The £400m senior debt, on which the group has continued to pay interest throughout the talks, is unaffected.

Although the restructuring plan will not be completed before next spring, the new financing terms apply from October 15.

Yesterday's deal includes a £1bn debt-for-equity swap, which results in 769m shares being issued at 130p and will give the banks 45.5 per cent of the equity.

annual yield of 6.5 per cent. However, if the banks convert the bonds into equity, they will end up owning 61 per cent of the shares in the Channel tunnel operator.

The interest on the remaining £5.7bn of debts is to be reduced. Loans worth £1.5bn are to be exchanged

SNCF criticised for estimate

By David Buchan in Paris
France's public accounts watchdog yesterday sharply criticised the SNCF national rail company for overestimating the profitability of the high-speed northern TGV link to Calais and to Belgium.

and the Belgian portion of the TGV line as well as some of the problems of Eurotunnel itself were outside SNCF's control.

The SNCF is also reprimanded for the slowness with which it managed construction contracts, in particular allowing contractors to rig prices and so raise the overall cost of the rail line by around FF750m.

casting 6.2m rail passengers will use the tunnel next year, little more than a third of the 18.2m once forecast.

Although it is expected to face a funding shortfall over the next few years, it can fill the gap by issuing up to £1.85bn of "stabilisation notes", which initially do not pay interest.

The Cour des Comptes acknowledged the SNCF's technical feat in building

the 320km Paris-Lille-Calais line faster than comparable TGV lines.

and the Belgian portion of the TGV line as well as some of the problems of Eurotunnel itself were outside SNCF's control.

RESULTS

Table with columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (£), Current payment (£), Date of payment, Dividends (Corresponding dividend), Total for year, Total last year. Lists companies like Arcadian Ltd, Capital & Reg, etc.

INTERNATIONAL COMPETITIVE BIDDING
Tamilnadu Industrial Development Corporation Ltd (TIDCO), Madras, India invites proposals from prospective promoters to setup

A. Small Capacity Multifuel Power plants
Ballast Features:
• The capacity of plant is between 40-150 MW size with only new equipment.

B. Jayankondam Lignite Mine Development - Privatization Tender

The Government of Tamil Nadu, India through Tamil Nadu Industrial Development Corporation Ltd (TIDCO) proposes to develop in phases a lignite mine of 280 million tonnes - Lignite to over burden ratio 1.7:8

BARLOW LYDE & GILBERT SOLICITORS
LONDON AND HONG KONG
Barlow Lyde & Gilbert are pleased to announce the appointment of two new partners to their Commercial Division:

Bristol Aerospace for sale

By Bernard Simon
in Toronto and Ross Tieman in London
Rolls-Royce, the UK aero engine group, is to sell Bristol Aerospace, a wholly-owned Canadian subsidiary which employs 980 people in a range of overhaul and manufacturing tasks.

Cobham second-half warning

Shares in Cobham fell 37p to 630½p yesterday after the engineering and aviation services group signalled that second-half profits would be pre-taxations.

Chiroscience to start trials

Chiroscience, the UK biotech company, said yesterday that it intended to hold 15 new clinical trials on its local anaesthetic in the next six months.

Rights to finance Cairn bid

Cairn Energy, the independent oil exploration and production company, has launched an appeal bid for Command Petroleum of Australia which could value it at £202m (\$315m).

Utd Utilities in £125m disposal

United Utilities' disposal programme took a significant step forward yesterday when the multi-utility announced the sale of its process equipment division for £125m (\$195m).

Utd Utilities in £125m disposal

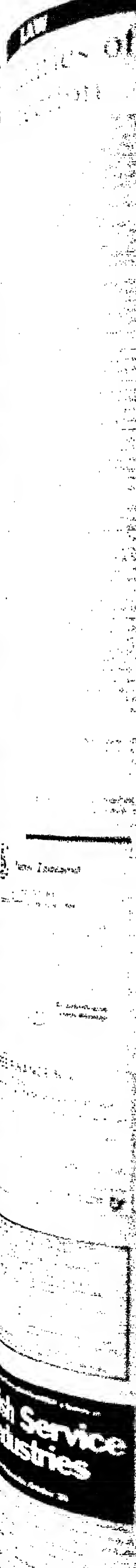
The acquisition will leave the group, which had £71m cash at the end of the first half, with gearing of about 30 per cent at December year-end.

Utd Utilities in £125m disposal

The deal, which is expected to be earnings enhancing in the first 12 months, fits TI's strategy of using its strong balance sheet to make bolt-on acquisitions.

Utd Utilities in £125m disposal

United Utilities' disposal programme took a significant step forward yesterday when the multi-utility announced the sale of its process equipment division for £125m (\$195m).



LAW

Boundaries of protection



Economic requirements may not be taken into account when designating and defining the boundaries of an environmental special protection area...

Danisco's new chief executive

Alf Duch-Pedersen, chief executive of the Danish company Tryg Insurance, takes over next May as chief executive of Danisco...

sen succeeds Palle Marcus, who retires on reaching the age of 60...

Hydro-Quebec

Jacques Menard, 50, Quebec vice chairman of Nesbitt Burns, the brokerage arm of the Bank of Montreal...

underwriting, it has also raised speculation that the Quebec government, Hydro's sole shareholder...

French waltz

The departure for personal reasons of Bernard Pierre from his post as president of Alcatel Alsthom's cable unit...

October 31. Senard has been with Saint-Gobain, the glass and building materials group, since 1987.

Elan founder retires

Don Panoz, founder of Elan Corporation, is to retire as chairman of the Irish drugs company at the end of the year...

Italian rail chief

Glancarlo Cimoli has taken over as managing director of Italian state railways Ferrovie dello Stato...

ON THE MOVE

- A reorganisation of ANGLIO AMERICANO's technical director's office sees Robin Mills, group deputy technical director... Richard Fisher continues as chairman...

production for British Gas, is appointed chief executive of ENTERPRISE OIL from January. Patrick Kelley has been appointed managing director, hewing strategy...

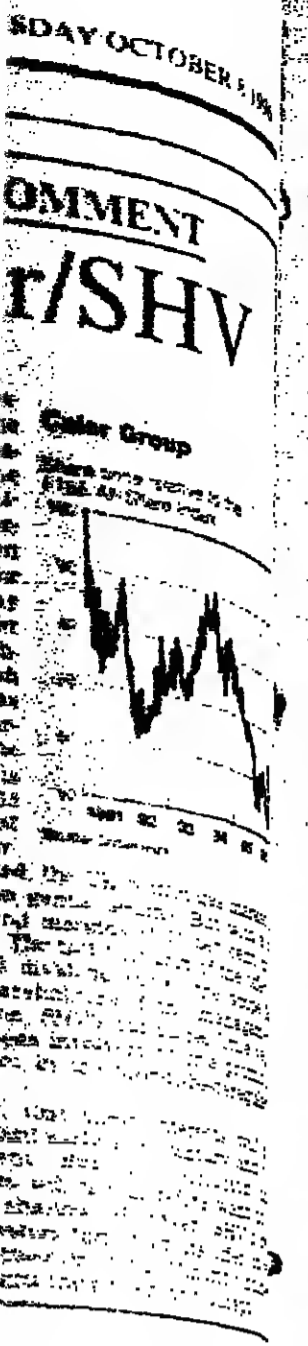
the additional title of chief operating officer, pending the appointment of a new chief executive to replace Robert Holland. Graeme Hansen, a New Zealander, has been appointed chief operating officer...

director of the company since 1994. He is also chairman of Foster's Brewing Group and deputy chairman of the Commonwealth Bank of Australia.

BARCLAYS GROUP in Japan has appointed Eishi Suzuki as joint head of the newly combined fixed income and derivatives sales group...

International appointments

Please fax information on new appointments and retirements to +44 171 573 3626, marked for International People. Set fax to 'line'.



ilities in disposal

The RSPB failed before the High Court and the Court of Appeal, but on appeal to the House of Lords proceedings were stayed pending a preliminary ruling from the European Court of Justice...

New Zealand Floating Rate Notes due 1999. In accordance with the Terms and Conditions of the Notes, notice is hereby given...

MBE FINANCE N.V. U.S. \$30,000,000 GUARANTEED DUAL BASIS BONDS DUE 2004. In accordance with the provisions of the above mentioned Notes, notice is hereby given as follows:

USD 10,000,000 EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE. SGA SOCIETE GENERALE ACCREDITANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED...

The Financial Times plans to publish a Survey on Polish Service Industries on Wednesday, October 30. Focus on increasing change towards a service and customer-driven economy...

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CURRENCIES AND MONEY

Calls for interest rate increase boosts yen

By Richard Adams

The Japanese yen firmed against the US dollar and the D-Mark on currency markets yesterday following calls for higher Japanese interest rates.

The yen rose after senior officials from two of Japan's political parties called for an increase in interest rates after the coming general election.

The yen reversed its recent downward trend against the dollar. By the close of trading in London the currency had reached Y111.200 against the dollar.

Elsewhere in the markets there was little movement. The lira continued to gain against the D-Mark, ending at L991.6 from L985.0.

FFR3.980 against the D-Mark, a level that has previously seen the French central bank buy D-Marks.

Short sterling and euro-mark contracts edged downwards during the day but with low volume.

One London dealer described the day as "just a hangover" from the excitement of the previous week.

US retail sales figures for September are due out on Friday. The consensus view is for a 0.3 per cent rise last month, against a 0.2 per cent increase in August.

Nearly 60 per cent of senior foreign exchange dealers expect sterling and the lira to stay buoyant over the next quarter, according to a survey in the latest issue of Foreign Exchange Letter.

The survey found that most chief dealers expect sterling to remain above DM2.38 through to the end of the year.

The majority of chief dealers would also thought the lira would remain strong. More than 40 per cent of respondents said there was a possibility that the lira would remain below L1,000 against the D-Mark.

But one senior dealer in New York described the D-Mark/lira rate as "a house of cards."

The survey also forecast continuing weakness for the yen before elections in the US and Japan.

Some 24 per cent of the dealers surveyed thought the dollar-yen rate would move above Y114.

The New Zealand dollar followed New Zealand government bond prices down in the run-up to Saturday's election, the country's first using proportional representation.

New Zealand dollar



The New Zealand dollar followed New Zealand government bond prices down in the run-up to Saturday's election, the country's first using proportional representation.

The Kiwi fell against the US dollar, from NZ\$1.4294 on Friday, to NZ\$1.4446.

The governing National party's election campaign has so far been a disaster, with its poll ratings slumping from over 40 per cent to below 35 per cent.

Mr Jim Bolger, the prime minister, has attempted to

alm investors by saying the economy will suffer if a centre-left coalition, led by the Labour party, is elected.

But so far investors have been unconcerned. Labour introduced many of the economy's fundamental reforms while in government between 1984-90.

The strong consensus supporting those reforms means they are unlikely to be tampered with, even if the left-wing Alliance party is a member of a Labour-led coalition.

More worryingly for investors, the New Zealand dollar appears to be overvalued. Three-month Treasury bills currently carry an interest rate of 9.80 per cent but inflation has settled well below 3 per cent.

Other currencies include the European Union monetary committee meets today, and may discuss the entry of the lira and the Finnish marka to the exchange rate mechanism.

The central bank has insisted on retaining high interest rates to keep import prices down and to restrain a property boom in Auckland, the major city.

Both National and Labour have promised to ease monetary policy after the election. As a result, the Kiwi looks set to fall further, regardless of the outcome of Saturday's election.

Ms Arja Alho, a Finnish finance minister, said there were no obstacles to linking the marka to the ERM.

"From Finland's point of view, there are no obstacles to fix the currency to the ERM," she said.

For the latest market update, ring FT Cityline on +44 990 209909

POUND SPOT

Table with columns: Country, Bid/Offer, Change, etc. for various currencies including Europe, Americas, Asia, etc.

DOLLAR SPOT

Table with columns: Country, Bid/Offer, Change, etc. for various currencies including Europe, Americas, Asia, etc.

CROSS RATES AND DERIVATIVES

Table showing Exchange Cross Rates for various currencies.

Table showing D-MARK FUTURES (MM) DM 125,000 per DM and JAPANESE YEN FUTURES (MM) Yen 12.5 per Yen 100.

Table showing UK INTEREST RATES for London Money Rates.

Table showing UK clearing bank base lending rate and UK Treasury Bill Futures.

Table showing SHORT STERLING OPTIONS (LIFE) £500,000 points of 100%.

Table showing BASE LENDING RATES for various banks.

Table showing EMS EUROPEAN CURRENCY UNIT RATES for various countries.

Table showing NON ERM MEMBERS exchange rates.

Table showing THREE MONTH EURO-DOLLAR (MM) \$1m points of 100%.

Table showing EURO-DOLLAR OPTIONS (LIFE) \$1m points of 100%.

WORLD INTEREST RATES

Table showing MONEY RATES for various countries and currencies.

Table showing EURO CURRENCY INTEREST RATES for various currencies.

Table showing THREE MONTH EURO-DOLLAR FUTURES (LIFE) \$1m points of 100%.

Table showing THREE MONTH EURO-DOLLAR FUTURES (LIFE) \$1m points of 100%.

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Advertisement for Commerzbank featuring the headline 'Count on Commerzbank' and an image of a globe. Text includes 'Pfundbriefe Go Global' and 'AS A LEADING issuing house and a top market maker, Commerzbank is ideally positioned to offer institutional clients around the globe specialized expertise and direct access to the international fixed income markets.'

COMMODITIES AND AGRICULTURE

London Metals Week: Kenneth Gooding, Mining Correspondent, reports on the analysts' two-year forecasts

Copper an exception as most prices set to rise

Prices of most metals traded on the London Metal Exchange are set to rise in the next two years, according to analysts at a Metals Week seminar in London, organised by the exchange yesterday.

Aluminium prices, which yesterday dropped to their lowest level for 24 years, were also out of line with the fundamental market situation, according to Mr Kevin Crisp, analyst at J P Morgan, the financial services group.

Wolf, a Noranda subsidiary. In 1997 tin prices would range between \$6,000 and \$7,300 a tonne and average about \$6,800.

Exports from China, likely to be about 200,000 tonnes this year. Ms Hassall forecast tin's price would rise from an average of \$793 a tonne this year to \$793 in 1997.

Turmoil far from finished, says Black

By Kenneth Gooding

Mr Herbie Black, whose huge copper eales earlier this year helped topple Sumitomo's rogue trader, Mr Yasuo Hamanaka, yesterday drew a full house to a presentation entitled "Copper: What I knew and how I knew it."

Sumitomo still had at least 500,000 tonnes of copper, either physical metal or futures positions, to dispose of. Sumitomo and/or its agents were still active in the market which was being squeezed and was far from normal.

"true and legitimate" losses would be seen to be "closer to \$4bn" than the \$2.6bn Sumitomo had admitted.

Mr Black said he was still a "short" of copper - betting that the price had further to fall - but his positions were now relatively modest.

fall to \$1,600 next year and to \$1,400 in 1998, he predicted. He said that, because there was relatively little room for further falls, the investment funds who had played a vital part in defeating Mr Hamanaka's attempts to keep up the copper price were unlikely to return to the market for some time.



Sumitomo's rogue trader, Yasuo Hamanaka, whose fall preceded big gains by US producers

De Beers warns of delay in diamond deal with Russia

By Kenneth Gooding

De Beers of South Africa might not be able to agree the terms of a new diamond marketing deal with Russia for several weeks, or even months, delegates at the first Financial Times diamond conference were warned yesterday.

Frustrated BHP steps up pressure on Ottawa for decision on new mine. Toronto writes. Senior BHP officials flew to Ottawa last week to press the government for a quick decision so that construction can begin this winter.

with various levels of government as well as local aboriginal groups. "We're hopeful that we'll get cabinet approval in early October," BHP said yesterday.

extra hoops." The mine site is located in the remote Lac de Gras area, about 190 miles north-east of the Yellowknife. BHP, with a 51 per cent stake, aims to bring the mine into production in late 1998.

for Russian cutters correspondingly greater. Because the proposed trade contract confers monopoly power on ARS - and indirectly President Nikolov of Sakha - resistance to them performance turns into opposition to the contract, and to the principles of the memorandum of understanding.

Mr Peter Miller, president of St Genevieve & KWG Resources, pointed out that ARS needed a huge injection of western capital, for refurbishment and to develop new diamond deposits, if it was not to fall into terminal decline.

A memorandum of understanding was signed between Russia and De Beers' Central Selling Organisation, which controls about 60 per cent of world trade in rough or uncut diamonds, in February but the government has since rejected preliminary

versions of the detailed contract, said Mr John Helmer, Moscow correspondent of Diamond International and the Journal of Commerce, New York.

terms, he suggested. This would involve an indefinite extension of the previous marketing agreement between the partners.

"This is not bad news for the international diamond markets. But if the prediction is correct, it is bad news for De Beers' Russian partner Almazay Rossi-Sakha. It may not be able to survive such a time in limbo until," said Mr Helmer.

He said there were indications that Russian diamonds stocks were low and that ARS's production was falling.

believed aggregate sales will drop below last year's level." Mr Helmer added that "Russian diamond politics remain as complicated and as unpredictable as ever."

"What is new is that stocks are lower and the domestic supply problems

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Aluminium, Copper, Lead, Zinc), price change, high, low, and open prices.

Precious Metals continued

GOLD COMEX (100 Troy oz)

Table with columns for gold, silver, platinum, and palladium prices.

GRAINS AND OIL SEEDS

WHEAT LIFFE (C per tonne)

Table with columns for wheat, maize, and soyabean oil prices.

SOFTS

COCOA LIFFE (C/tonne)

Table with columns for cocoa, coffee, and sugar prices.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000 lbs)

Table with columns for live cattle, live hogs, and pork bellies prices.

ENERGY

CRUDE OIL NYMEX (1,000 barrels)

Table with columns for crude oil, heating oil, and natural gas prices.

CRUDE OIL NYMEX (1,000 barrels)

Table with columns for crude oil, heating oil, and natural gas prices.

POTATOES LIFFE (C/tonne)

Table with columns for potato prices.

FRUITS

FRUIT (100 lbs)

Table with columns for fruit prices.

INDICES

REUTERS (18/3/1=100)

Table with columns for various market indices.

PRECIOUS METALS

LONDON BULLION MARKET

Table with columns for gold, silver, platinum, and palladium prices.

UNLEADED GASOLINE

NYMEX (42,000 US gal)

Table with columns for unleaded gasoline prices.

FUTURES DATA

All futures data supplied by CME

Table with columns for various futures contracts.

VOLUME DATA

Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, LIFFE, and CME

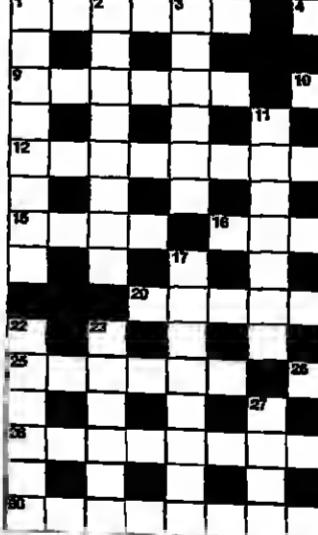
Table with columns for volume and open interest data.

JOTTER PAD

Table with columns for various market data points.

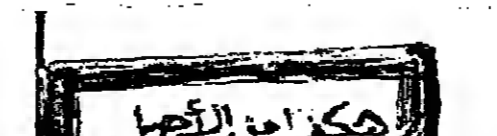
CROSSWORD

No.9,193 Set by HIGHLANDER



- ACROSS: 1 A second helping, say? No, once, with cheese (8) 2 Crew carnation in shade (4-4) 3 Push on after cooking a big meal (4-2) 4 Put round in statement (8) 5 Pope not disturbed about new rival (8) 6 Part of theatre set for the Ring (6) 7 Small island has working one in Inner Hebrides (4) 8 The French train provides space where members move comfortably (7) 9 Elegant and slim in scarlet (7) 10 Some pity people of this sort (4) 11 Put something on paper for auditor and fed in turn (8) 12 Boring people in Derby? (4,4) 13 Desert transporter to be sick round the shrub (8) 14 Girl mostly appears in film sort of fabric (6) 15 All and sundry but always an unknown number (8) 16 Catch men she disturbed (6) 17 Chap gathering nothing up in instrument (8) 18 Crew carnation in shade (4-4) 19 Old boys collapsed in meal (6) 20 Ticker seller's time not worth considering (4) 21 Sweet sound of money covering crack (8) 22 Untouched during diplomacy (6) 23 Bird found in Newfoundland and in northern part of Germany (4) 24 First class average is going up after a bloody problem (7) 25 Some pity people of this sort (4) 26 Put something on paper for auditor and fed in turn (8) 27 Boring people in Derby? (4,4) 28 Desert transporter to be sick round the shrub (8) 29 Girl mostly appears in film sort of fabric (6) 30 All and sundry but always an unknown number (8) 31 Catch men she disturbed (6) 32 Sign of a celebrity? (4)

Solution to Saturday's prize puzzle on Saturday October 19. Solution to yesterday's prize puzzle on Monday October 21.



FT MANAGED FUNDS SERVICE

Offshore and Overseas section header

Table of Offshore and Overseas funds, including M&G (Guernsey) Ltd and various investment funds.

Table of Ireland (REGULATED) funds, including AIF Fund Management Ltd and various investment funds.

Table of Guernsey (REGULATED) funds, including AIF Investment Management Ltd and various investment funds.

Table of Jersey (REGULATED) funds, including AIF Investment Management Ltd and various investment funds.

Main table of Offshore and Overseas funds, including M&G (Guernsey) Ltd, AIF Investment Management Ltd, and various international investment funds.

UK and Overseas section header

Table of UK and Overseas funds, including AIG Asset Management Ltd and various investment funds.

Table of Ireland (REGULATED) funds, including AIF Fund Management Ltd and various investment funds.

Table of Jersey (REGULATED) funds, including AIF Investment Management Ltd and various investment funds.

Main table of UK and Overseas funds, including AIG Asset Management Ltd, AIF Investment Management Ltd, and various international investment funds.

Offshore Funds section header

Table of Offshore Funds, including various international investment funds.

Table of Jersey (REGULATED) funds, including AIF Investment Management Ltd and various investment funds.

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Table of Jersey (REGULATED) funds, including AIF Investment Management Ltd and various investment funds.

Main table of Offshore Funds, including various international investment funds.

Advertisement for Macmillan Appeal: SEND US YOUR OWN PAPERCLIP. And while you are at it, please attach your cheque to fund more Macmillan Nurses in the fight against cancer.

Vertical text on the left edge: Vietnam hopes to ship 40% more rice

Offshore Funds and Insurances

LUXEMBOURG (SIB RECOGNISED) FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

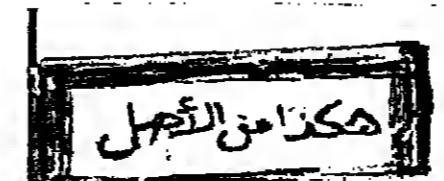
FT MANAGED FUNDS SERVICE

Main table containing fund names, descriptions, and financial data. Columns include Fund Name, Description, and various financial metrics like Net Assets, NAV, and Performance.

LUXEMBOURG (REGULATED) table listing regulated funds with their respective details and financial information.

OFFSHORE INSURANCES

Table listing various offshore insurance products, including life, health, and general insurance, with details on providers and terms.



FT MANAGED FUNDS SERVICE

FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Help Desk on (444 171) 878 4878 for more details.

Main table listing various investment funds with columns for fund name, price, and other details. Includes sections for Global Equity, Global Income, Global Bond, and Global Money Market.

OTHER OFFSHORE FUNDS section listing various international funds.

MANAGED FUNDS NOTES section providing detailed information and disclaimers for the funds listed.

Advertisement for Imperial Cancer Research Fund featuring a photo of a woman and the text: 'Every day, we help thousands of people like Zoe fight cancer.'

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector.

CHEMICALS

Table listing companies in the Chemicals sector.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued).

DISTRIBUTORS

Table listing companies in the Distributors sector.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector.

ELECTRICITY

Table listing companies in the Electricity sector.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table listing companies in the Electronic & Electrical Eqpt sector (continued).

ENGINEERING

Table listing companies in the Engineering sector.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

ENGINEERING - Cont.

Table listing companies in the Engineering sector (continued).

ENGINEERING, VEHICLES - Cont.

Table listing companies in the Engineering, Vehicles sector (continued).

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

FOOD PRODUCERS

Table listing companies in the Food Producers sector.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector.

HEALTH CARE

Table listing companies in the Health Care sector.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector.

HOUSEHOLD GOODS - Cont.

Table listing companies in the Household Goods sector (continued).

INSURANCE

Table listing companies in the Insurance sector.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

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INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

Rockwell components for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance.



هكزامن الانجیل

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont. Table with columns for Name, Price, Dividend, etc.

OTHER INVESTMENT TRUSTS Table with columns for Name, Price, Dividend, etc.

INVESTMENT COMPANIES Table with columns for Name, Price, Dividend, etc.

LEISURE & HOTELS Table with columns for Name, Price, Dividend, etc.

LEISURE & HOTELS - Cont. Table with columns for Name, Price, Dividend, etc.

LIFE ASSURANCE Table with columns for Name, Price, Dividend, etc.

MEDIA Table with columns for Name, Price, Dividend, etc.

OIL EXPLORATION & PRODUCTION Table with columns for Name, Price, Dividend, etc.

OIL INTEGRATED Table with columns for Name, Price, Dividend, etc.

OTHER FINANCIAL Table with columns for Name, Price, Dividend, etc.

PAPER, PACKAGING & PRINTING - Cont. Table with columns for Name, Price, Dividend, etc.

PHARMACEUTICALS Table with columns for Name, Price, Dividend, etc.

PROPERTY Table with columns for Name, Price, Dividend, etc.

PROPERTY - Cont. Table with columns for Name, Price, Dividend, etc.

SUPPORT SERVICES - Cont. Table with columns for Name, Price, Dividend, etc.

PAPER, PACKAGING & PRINTING Table with columns for Name, Price, Dividend, etc.

RETAILERS, FOOD Table with columns for Name, Price, Dividend, etc.

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SUPPORT SERVICES Table with columns for Name, Price, Dividend, etc.

SUPPORT SERVICES - Cont. Table with columns for Name, Price, Dividend, etc.

SUPPORT SERVICES - Cont. Table with columns for Name, Price, Dividend, etc.

TELECOMMUNICATIONS Table with columns for Name, Price, Dividend, etc.

TELECOMMUNICATIONS - Cont. Table with columns for Name, Price, Dividend, etc.

TEXTILES & APPAREL Table with columns for Name, Price, Dividend, etc.

TOBACCO Table with columns for Name, Price, Dividend, etc.

TRANSPORT Table with columns for Name, Price, Dividend, etc.

WATER Table with columns for Name, Price, Dividend, etc.

AIM Table with columns for Name, Price, Dividend, etc.

AIM - Cont. Table with columns for Name, Price, Dividend, etc.

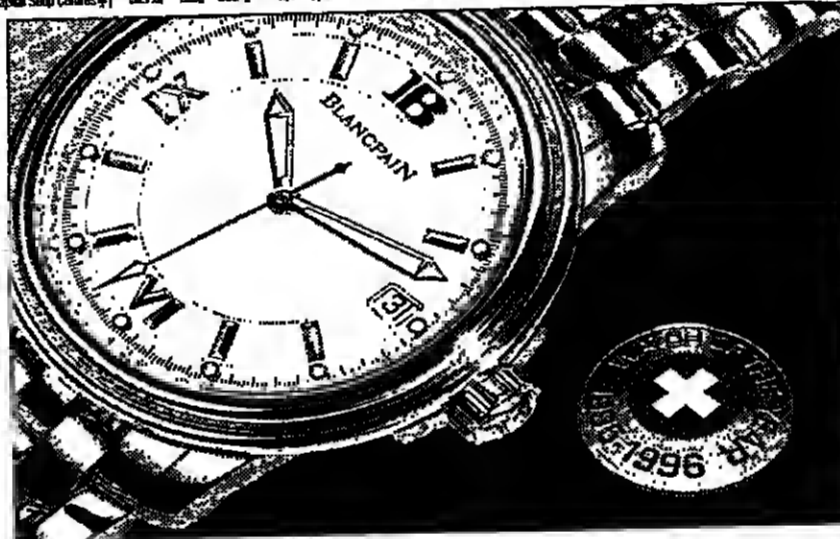
AMERICANS Table with columns for Name, Price, Dividend, etc.

CANADIANS Table with columns for Name, Price, Dividend, etc.

SOUTH AFRICANS Table with columns for Name, Price, Dividend, etc.

GUIDE TO LONDON SHARE SERVICE Table with columns for Name, Price, Dividend, etc.

AIM Table with columns for Name, Price, Dividend, etc.



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Comprehensive 10-18 page report available on this company...

LONDON STOCK EXCHANGE

FTSE 100 closes below new intraday high

MARKET REPORT By Steve Thompson, UK Stock Market Editor

Leading UK shares hit further highs yesterday. But there were distinct signs that the market could be running out of steam after its recent breathtaking run.

up at a peak closing level of 4,031.5 - its third record in four trading sessions - but well below its intraday best of 4,048.8 shortly after the start of trading.

Other FTSE indices also struggled to make real progress, with the FTSE 250 managing a meagre 3.1 gain at 4,441.0 and the FTSE SmallCap finishing 1.6 up at 2,180.2.

An uncertain opening by Wall Street - it gyrated within 10 points either side of the 6,000 level on the Dow Jones Industrial Average shortly after the opening - did nothing to boost confidence in London.

But the influence of last Friday's 60-point upsurge in the Dow, following the surprising fall in September's non-farm payroll, had been much in evidence at the outset.

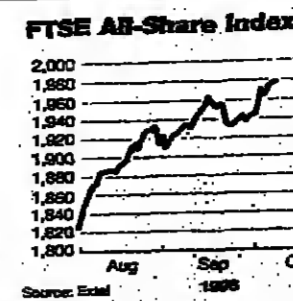


Table with 2 columns: Index and ratios, and values. Includes FTSE 100, FTSE 250, FTSE SmallCap, FTSE All-Share, and FTSE All-Share yield.

Table with 2 columns: Worst performing sectors and values. Lists sectors like Gas Distribution, Tobacco, Alcoholic Beverages, Diversified Inds, and Utilities.

Oils surge on merger talks

By Peter John and Lisa Wood

Leading oil stocks led the market as expectation of a big alliance encouraged a rush of buying and pushed the majors to new highs.

US buying over the past two trading days and lifted 12 to 69pp, also a new closing peak. Stagecoach, the rapidly expanding bus and rail group, was one of the market's strong performers.

Media fell 5 1/2 to 659 1/2p. United is also understood to be flirting with HTV Group, but the lack of any news on a bid was responsible for HTV falling 10 to 374 1/2p.

Burmah Castrol slipped as SGT moved the stock from "undervalued" to "hold" and Kleinwort Benson downgraded to "hold" from "buy".

Ms Irene Himona of SGT pointed out that while the fundamentals were strong the shares had risen 20 per cent since July. The shares, slipped to 114 1/2p xd.

FUTURES AND OPTIONS

Table with 2 columns: FTSE 100 INDEX FUTURES and FTSE 250 INDEX FUTURES. Lists Dec, Mar, Jun, and Sep contracts with prices and changes.

EURO STYLE FTSE 100 INDEX OPTION

Table with 2 columns: Call and Put options for various months (Dec, Mar, Jun, Sep) with prices and changes.

London market data

Table with 2 columns: FTSE 30 and FTSE 100. Shows opening, closing, and high/low prices for various indices.

FT 30 INDEX

Table with 2 columns: FT 30 and FT 30 hourly changes. Shows price movements and volume for the FT 30 index.

Rises and falls

Table with 2 columns: Rises and falls. Lists various stocks and their percentage changes.

London recent issues: equities

Table with 2 columns: London recent issues: equities. Lists newly issued shares with prices and yields.

FT Gold Mines Index

Table with 2 columns: FT Gold Mines Index. Shows index values and percentage changes for gold mining stocks.

Trading Volume

Table with 2 columns: Trading Volume. Lists major stocks and their trading volumes for the previous day.

BUSINESSES FOR SALE



REPUBLIC OF POLAND THE MINISTER OF STATE TREASURY

INVITATION TO NEGOTIATIONS

The Minister of State Treasury, on behalf of the State Treasury of the Republic of Poland and under the provisions of Article 23 of the Law of July 13, 1990 on the privatisation of state-owned enterprises...

ZAKŁADY TLUSZCZOWE "KRUSZWICA" Spółka Akcyjna seated in Kruszwica

Under the provisions of Article 24 of the Law on the privatisation of state-owned enterprises, the Minister of State Treasury is obliged to offer up to 20% of the Company's shares on preferential terms...

In accordance with Resolution No. 86 of the Chamber of Ministers of October 4, 1993 (MP No. 52, item 482 as amended) the State Treasury holds back 5% of the Company's shares as a reserve of State Treasury property for re-privatisation purposes.

The present invitation refers also to the Company's shares that fail to be purchased by employees or agricultural producers under Article 24 of the Law on privatisation and those failed to be utilised for other purposes.

All entities interested in purchasing the Company's shares and in obtaining an Information Memorandum should contact:

Business Analysts & Advisers Ltd. Sp. z o.o. 00-515 Worszawa, ul. Żurawia 22 tel. +48 (0) 22 621 4167, 625 4526; fax: +48 (0) 22 628 5835, 625 4596

In order to obtain the Company's Information Memorandum all parties interested shall be required to sign a letter of confidentiality.

Preliminary offers for the purchase of the Company's shares should be delivered to Business Analysts & Advisers Ltd Sp. z o.o. no later than on October 31, 1996 (address quoted above).

The Minister of State Treasury reserves the right to extend the period for the submission of preliminary offers, to cancel the invitation and to refrain from undertaking negotiations without stating a reason for the above.

FTSE Actuaries Share Indices The UK Series

Table with 2 columns: FTSE Actuaries Share Indices. Shows index values and percentage changes for various actuarial sectors.

FTSE Actuaries Industry Sectors

Table with 2 columns: FTSE Actuaries Industry Sectors. Lists various industry sectors with index values and percentage changes.

Hourly movements

Table with 2 columns: Hourly movements. Shows index values at different times of the day for FTSE 100, FTSE 250, and FTSE 350.

FTSE 350 Industry baskets

Table with 2 columns: FTSE 350 Industry baskets. Lists various industry baskets with index values and percentage changes.

For further information on the FTSE Actuaries Share Indices please contact FTSE International on 0171 445 1810. International in conjunction with the Faculty of Actuaries and the Institute of Actuaries, FTSE International Limited 1990.

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NAME CHANGE: Bank Organisation (42) & FTSE 100 New Rank.

FTSE INTERNATIONAL logo and contact information.

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

Table with columns for country, stock name, price, and change. Includes sections for Canada, USA, and Europe.

Table with columns for country, stock name, price, and change. Includes sections for Asia, Latin America, and Africa.

Table with columns for country, stock name, price, and change. Includes sections for Oceania, Middle East, and various international indices.

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Table with columns for country, stock name, price, and change. Includes sections for Australia, New Zealand, and various international indices.

Advertisement for Peregrine featuring a bird and the text 'Asia - Buy, Sell or Hold?' and 'Speak to Peregrine, the leader in Asian equities, derivatives, country funds, fixed income securities and GDR's.'

US INDICES table showing Dow Jones, S&P 500, and other market indices with their respective values and changes.

Australia table listing various Australian stocks and their prices.

South Korea table listing various South Korean stocks and their prices.

North America table listing various North American stocks and their prices.

INDEX FUTURES table showing various futures contracts and their prices.

Additional market data and notes at the bottom of the page.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, company names, and prices. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard featuring the text 'Perfect synergy' and 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL.

مکان العمل

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

Advertisement for Portugal featuring the text 'Have your FT hand delivered in Portugal' and 'Financial Times World Business Newspaper'.

Incentives and subsidies • by Stefan Wagstyl

A circle of spiralling payments

Increased competition for investment dollars sets the tone

The most controversial aspects of big corporate investment decisions are government subsidies.

Almost all governments in Europe are ready to offer financial incentives to attract job-creating investments, even when ministers simultaneously wring their hands at the cost of such payments.

While governments are reluctant to publish detailed data on how the awards are made, whether in the form of grants, loans, tax holidays or other incentives, the amounts of money available have steadily increased in the past decade. They have been driven up mainly by the increasing competition for foreign investment among EU countries.

Even 10 years ago, there were countries, notably France, which did not actively court foreign investment. But growing economic liberalisation combined with the success of the UK in attracting a disproportionate share of the non-EU funds flowing into Europe, has changed attitudes towards inward investment across the continent.

The impact of this competition has been compounded by the commitment made in Germany to the economic integration of the former East Germany, where subsidies are playing a central role. The amounts of aid Bonn has been prepared to sanction have far exceeded levels previously set by other EU states, and forced other European governments to increase their own incentives.

As Charles Thoma, an executive consultant with KPMG, the accountants and management consultants, says: "At a global level European incentives and subsidies are probably the highest, largely due to the need to increase employment in a region where structural inf-

iciencies in the labour market put downward pressures on job creation."

Even though the European Commission has approved the German policy of subsidies for the eastern states, it is now struggling to keep the level of payments under control. Brussels is locked with Bonn in a dispute over DM241m (£104.7m) of a DM780m subsidy awarded to Volkswagen, the carmaker, by the state of Lower Saxony for modernising two plants employing 2,300.

Since the ultimate political purpose of subsidies is to create or preserve jobs, their effectiveness is often measured in terms of cost per job. On this basis, Volkswagen would receive over DM4300,000 per employee, or about £125,000. This is far more than offered elsewhere. For example, the UK offers about £200m to LG, the South Korean electronics group, for a £1.7bn complex in South Wales which will employ 6,100.

This is the equivalent of some £30,000 a job - the most the UK has offered to a large-scale foreign investor. LG chose Wales in preference to Scotland, Ireland and other EU locations after fierce competition. The company said subsidies had played a part in the decision but that other factors had also been important.

British officials argue that the UK must offer subsidies to remain competitive in attracting new foreign investors. They add that British awards are lower than those paid in other EU countries, including Ireland, which was a serious candidate for the LG project.

Nevertheless, British subsidy rates are rising, if only to keep pace with increases elsewhere. The LG award was considerably higher than that advanced to other foreign investors, including Siemens, the German electronics group. Siemens was last year awarded a subsidy worth about £16,000-£17,000 per job for a semiconductor plant employing 1,000 it is building in north-east England. LG's subsidy is worth almost double per job

created. Such direct comparisons can be misleading. As well as the number of jobs, officials examine the quality of those jobs with high-skill posts valued more highly than low-skill ones. Other factors include the impact of the proposed investment on the surrounding economy, in particular the number of jobs which might be created at suppliers and other related companies.

Nevertheless, the gap between LG's award and Siemens' suggests that the amounts governments are ready to pay are increasing.

Companies receiving sub-

sidies insist that incentives are not the most important factor in an investment decision. In a poll of senior executives carried out by Arthur Andersen, the accountants and management consultants, 72 per cent of respondents cited workforce availability as important in selecting business locations and 65 per cent cited market access. Cost structure, which would include subsidies, came third with 59 per cent.

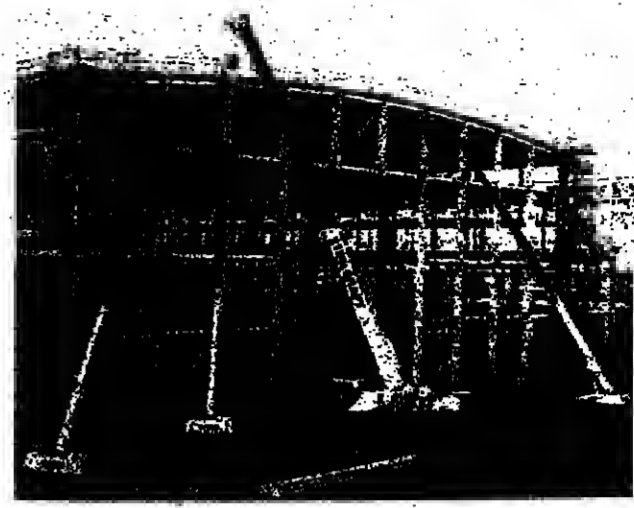
The Welsh Development Agency insists that subsidies are not paid where a project would be unviable without them. The authorities want all costs to avoid the polit-

ical and economic damage which would follow the failure of a highly subsidised scheme. Mr Thoma of KPMG says the viability rule is crucial since "governing this rule typically leads to subsidising investments which end up closing down, embarrassing both the investors and the region which attracted it".

Inward investment consultants argue that companies know that subsidies cannot usually compensate if a location has other serious shortcomings, such as lack of suitable labour or excessive distances to markets. For example, Siemens could have secured a substantially

larger subsidy if it had chosen Ireland instead of the UK for its semiconductor plant. It picked Britain because the UK is a bigger market, with a larger pool of labour, and because the group is already established there.

However, once a company has narrowed its choices down to two or three locations, perhaps with very similar commercial advantages and disadvantages, subsidies can be crucial. As Mr Thoma says: "Multinationals planning very large projects have become quite deft at playing off development agencies against one another."



The fruit of subsidies: Siemens' plant in north-east England, here pictured under construction, attracted £16,000 to £17,000 per job

Value for money • by Simon London

Europe remains a tenant's market

The City has the highest annual occupational property costs in Europe

The continuing malaise of most European property markets is good news for companies looking for business space. In most cities, rents are falling or stable, and there is generally a plentiful supply of office accommodation.

However, property agents believe many centres are nearing the bottom of the downswing which began in the early 1980s. In the first six months of 1996, office rents declined in only 20 of the 60 European cities monitored by Hillier Parker, the UK property agent.

Jones Lang Wootton, which monitors 16 large cities, estimates that average European office rents - which are now 25 per cent below the peak of 1991 - fell by no more than 1 per cent in the year to August. But these average figures hide a wide variety of performances. The general pattern is that rents are on a

rising trend in Scandinavia and many cities in the UK. Yet rents are still falling in many southern European cities.

Hillier Parker says that office rents increased in 14 cities during the first half of this year, with the largest increases recorded in Valencia, Vienna, Helsinki, Madrid and Stockholm.

Top rents declined by up to 20 per cent in Lille, Marseilles, Rome, Genoa, and Hamburg. Falls were also seen in important centres such as Paris, Frankfurt and Zurich.

Rents also declined a little in Moscow, although the Russian capital still ranks as the continent's most expensive city because there is a severe shortage of modern office space.

The overall message, though, is that tenants are still in a strong negotiating position in most European cities. In Paris, for example, annual rents for new modern office space have settled at about FF2,800 (£354) per sq m. This compares with top rents of perhaps FF4,500 per sq m at the peak of the market.

Among Europe's largest

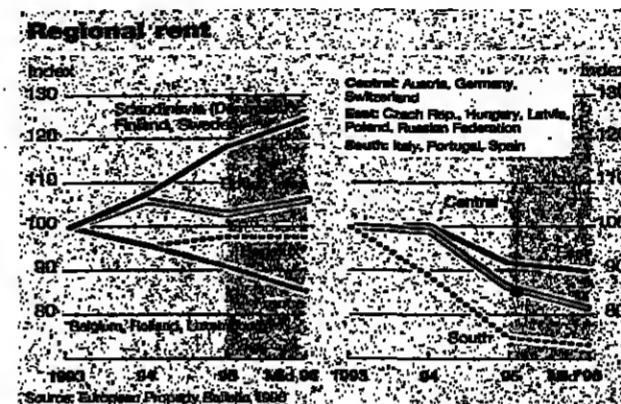
cities, only London has seen an appreciable increase in rents. Top modern office space commands £40 per sq ft in the City of London - and perhaps £45 in the West End - an increase of £5 in the last 12 months.

But making direct comparisons of occupational property costs between European cities is no simple matter. In addition to exchange rate conversions and local pricing conventions, property taxes and service charges have to be taken into account.

An analysis by Knight Frank, the property agent, shows that service charges vary enormously between cities. In dollar terms, it estimates that tenants in the City of London pay about \$100 per sq m in annual service charges, compared with \$75 in Paris and perhaps \$40 in Brussels, Dusseldorf or Stockholm.

Local property-based business taxes are an additional burden in some countries, notably the UK. There are wrinkles in each tax system which can snare unwary tenants.

In London, for example, new buildings are assessed



at a lower level for tax purposes than properties built in the late 1980s.

New office buildings in the City might carry a business rates liability of about £80 to £90 per sq m. Yet the rates bill for old buildings is anything up to twice as high.

This wide variation has arisen because UK business rates are based on property values, revalued every five years. While rates for old buildings are still based on 1990 values - close to the peak of the property market - new buildings are valued immediately at much lower 1995 values.

Taking all these factors into account, Knight Frank estimates that the City of London has the highest annual occupational

property costs in western Europe, at about \$800 a sq m.

This compares with \$650 a sq m in Paris - where rents, rates and service charges are all lower - and only \$800 a sq m in Madrid, partly because there is no property-based local tax in that city.

These figures are all based on a prime 20,000 sq m office requirement in a downtown location.

In most cities property costs can be reduced by moving to an out-of-town location. Business parks and office campuses generally offer lower rents and service charges than city centre alternatives.

To the west of London, for example, a number of business parks have been developed close to Heathrow

Airport. In recent years the area has been favoured by US multinationals such as Microsoft, Oracle and Disney.

Rents are about half the level of central London. Most European capitals have similar outlying districts favoured by business park developers and multinational tenants.

In Brussels, the main business park development area is around Diegem, again close to the city's main airport.

Property costs are, of course, only one component of location-related overheads. The full value-for-money equation is a combination of premises costs, staff costs, taxation and other factors.

In the early 1990s Eurotunnel, the channel tunnel operator, tried to encourage companies to build distribution facilities in Kent, on the English side of the channel.

However, land prices in northern France are significantly lower than the crowded south-eastern corner of England.

The main advantage offered by the UK side of the tunnel is lower employment costs. Eurotunnel is now concentrating on attracting manufacturers rather than pure distributors, because land is a smaller component of their overheads.

Why is the LG Group opening a

\$ 2.650.000.000.000

electronics complex in Wales?

Because it's the gateway to

400.000.000.000

customers in Europe.

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4 BUSINESS LOCATIONS IN EUROPE

Inter-city comparison



PROFILE: Ireland

A small competitive edge

Low corporate tax rates of 10 per cent attract high-growth US companies

The heady success of Ireland's foreign investment effort has been somewhat overshadowed by the closures in September of two factories - the Dublin plant of Semperit, a subsidiary of the German-owned Continental Tyres company; and Tambrands, the US tampon maker based in Tipperary.

Officials are quick, however, to put the 900 redundancies involved in the context of the 90,000 jobs created by the foreign-owned manufacturing sector.

In fact 1995 was a record year for the Industrial Development Agency (IDA), the government body which approves foreign investment

- the results reflecting the buoyancy of the sectors successfully targeted by the Irish authorities.

In all, Ireland secured 114 projects, 60 of which were expansions of existing sites, the rest being "greenfield" investments. The highlight was the announcement by Intel of a US\$1.5bn expansion plan of its Leixlip computer chip plant, highlighting the fact that Ireland now accounts for 40 per cent of all European investment by US electronics companies.

According to the Organisation for Economic Co-operation and Development (OECD), only Japan and the US have more manufacturing workers employed in the high technology sectors.

The results also included a dramatic expansion of the telephone based services sector, where the IDA now estimates Ireland accounts for 25 per cent of the European

telemarketing investment.

International Business Machines (IBM), the US computer giant, this year announced plans for a pan-European help centre in Dublin. This follows similar moves by Oracle, AOL, Bertelsmann, US Robotics, Digital and Kindle.

The IDA is trying to persuade a number of key international companies to deepen their roots in the local economy, and locate their European headquarters in Ireland. Of the 1,100 overseas companies now working in Ireland, one in five have added key strategic functions, such as design centres, product development, engineering, customer support and marketing facilities. The importance to Ireland of these secondary functions is underlined by the fact that the IDA now spends a full half of its budget on existing client companies.

The linkages to the local economy have grown, with the multinational sector now relying on local suppliers and sub-contractors for £3.7bn worth of goods and services in 1995.

Mr Kieran McGowan, the IDA chief executive, says Ireland is often not able to compete with the UK and other countries with deeper pockets when it comes to the provision of grants. Ireland's main lure is its 10 per cent corporate tax rate, which applies to domestic manufacturing too. The low rate, in place until 2010 as agreed with the European Commission, is particularly suited to high-growth US companies, which are more interested in the impact on earnings than upfront capital sweeteners - typically the bait for Japanese and South Korean investors.

The US now accounts for half of all projects.

Ireland's other key selling point is the availability of a low cost and well educated workforce. After Japan, Ireland produces proportionately more science graduates than any other OECD economy, and universities are being encouraged to expand science courses. Still, some companies are reporting labour shortages, particularly in key areas such as software engineering.

The recent closures, and the decision last year of Packard Electric to relocate its electrical harnessing business to eastern Europe, point up the longer term challenge for the IDA - how to maintain a competitive edge over the lower cost manufacturing centres in Europe and in Asia.

PROFILE: Italy

There is a culture - but of the wrong kind

There have been six financial scandals since the "mani pulite" initiative began

Italy may have the world's highest number of art treasures, but it has low rank as a location for international business. Fine for a culture-focused holiday, Italy seems to fall short on what multinational companies seek when they are making decisions about where to site new plants.

Foreign interests in Italian manufacturing are relatively modest, amounting to about 1,700 companies, with total employment of around 500,000, at the beginning of this year.

A recent report from Istituto Nazionale per il Commercio Estero (INCE, the national institute for foreign trade), highlights the concerns of those who believe Italy should be winning a bigger share of international business investment.

INCE's report reveals declining foreign interest in Italy. There were 266 foreign direct investment initiatives in 1993-1995, compared with 330 during the preceding three years 1990-1992. It is only thanks to a large US increase, from 48 to 77, that the situation was not worse.

Europeans remain the main investors in Italy with 181 operations in 1993-1995, against 254 during the preceding three years. Japanese interest is minimal: just two operations between 1993 and 1995.

"Initiatives by foreign investors in these years fell disappointingly short of expectations," say Sergio

Mariotti and Marco Mutinelli in INCE's report.

The lira's devaluation in September 1992 should have made Italy attractive, but it did not. Indeed, devaluation itself may have been part of the reason, exchange rate stability often being a condition for investment decisions.

Probably more significant, however, has been the generally adverse image that the lira's devaluation created, not least because of the uncertain political and institutional picture Italy has offered during the past four years.

"Devaluation is perceived by international investors as had news that reinforces negative judgments on the country," says the report.

Certainly there has been no shortage of bad press for Italy. In spite of repentant Mafia bosses spilling confessions to the authorities, the blood-letting of organised crime continues and wins headlines, hardly an encouragement to establish businesses.

Moreover, the arrest in September of the managing director of the state railways reminded Italians, and foreign investors, that "tangente" - the practice of bribery - remains unextirpated. There have been six governments and as many financial scandals since Milan's "mani pulite" (clean hands) magistrates team's first break in February 1992. Corruption, political instability and Italian business opacity have continued.

Yet even if foreign investors are indifferent to Italy's murky politics and happenings in the undergrowth of power, they cannot ignore the fact that the practicali-

ties of operating in Italy have not improved substantially during the 1990s. TI slow-moving and inefficient bureaucracy tests patience. So too does an inadequate infrastructure and service sector.

Labour rigidity and high labour costs are further deterrents to investing in Italy. That Romano Prodi centre-left government depends on the support of the hard-left Partito Rifondazione Comunista (PRC) suggests that flexibility at lower costs are unlikely while Mr Prodi is in office.

Fundamental to Italy's poor performance in attracting foreign investment is a aversion to it, however. "Current developments show how recurrent fears of colonisation of Italian industry by foreign multinationals must be overcome," says INCE report.

It warns that Italy is increasingly excluded from large international industrial investments, greenfield and cross-border acquisitions.

Both the PRC and the neo-fascist Alleanza Nazionale emphasise the strategic nature of many industries; and the need for Italian ownership. Mr Prodi's government seems willing to pander to such sentiment. When telecommunication are privatised, not only will the state have special powers through a golden share but there will be a stable core of predominantly Italian shareholders.

Perhaps attracting foreign investment is not a priority or maybe political will is lacking.

David Lane



Italy may be delightful - but there has been no shortage of bad press as well

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Social cost by Michael Cassell

Labour packages can weigh heavily

The economic facts cannot be ignored, and low cost producers pose a real threat

The announcement last month that German-owned tyre maker Semperit planned to close a tyre plant in Ireland should have sent shivers down the spines not just of the 650 who learnt they were to lose their jobs. In breaking the news, the company said the Dublin factory had been put out of business by low-cost producers in eastern Europe and the developing world. Countless other EU-based manufacturers face the same threat, and many will be obliged to take similar action as global pressures build up in an increasingly mobile manufacturing investment market.

Semperit described its Ballyfermot plant, producing more than 3m tyres a year, as a "medium-cost" operation, emphasising that labour costs in Ireland were running ten times higher than those in central European countries like Slovakia. The economic facts could not be ignored, and owners Continental said they were investing in Slovenia and Poland as well as seeking partners as far afield as India and China.

Only days earlier, UK conglomerate BTR said it was expecting to make job cuts among its German automotive operations, where it was experiencing structural problems over working practices and social costs. The group stressed it was not fleeing to lower-cost countries but readily acknowledged the pressures involved in maintaining competitiveness within European plants.

Almost in chorus, engineering giant TI said it was having problems in Europe, in particular France and Germany where it was suffering from heavy work costs and inflexible work practices.

In the fight to keep up

with competitors, companies are having to take a hard look at the social costs they can expect to incur in any given location. Even across Europe the burden varies extensively. In Germany, for example, employers contribute the equivalent of 27 per cent of an employee's average gross earnings to social security and pension funds, compared to 20 per cent in the UK.

In Italy, according to a survey carried out by consultants Sedgwick Noble Lowndes, employers' social costs amount to more than half the average wage; in France the figure is a little under half, with Belgium and Sweden next in line. The only EU member making a smaller contribution than the UK is Denmark, where additional social contributions reach only 6 per cent of the average wage.

According to a senior director of Siemens, the German electrical giant, a situation in which employers paid 40 per cent of a workers' wages in social costs meant it was inevitable jobs would be moved away.

Fears of a stampede out of EU markets are, however, pessimistic. The principal reason for investing in any given location is not comparative cost savings but, ultimately, access to the market-place the manufacturer wishes to supply.

On that basis, Europe's attractions remain immense. An increase of just 3 per cent in western Europe's GNP creates additional wealth equivalent to a new Taiwan each year.

Employment costs are, in any case, a declining element in the overhangs facing employers: highly capital intensive investments on the scale being recorded within the EU invariably bring with them a limited number of jobs. New plant costing \$300m yet creating fewer than 100 posts is possible today.

Even in Germany, where the issue of high social costs is of increasing concern, employers remain influenced

by the existence of an economic infrastructure - extending to transport and communications and skilled human resources - which are still considered to be worth a high price.

On the other side of the coin, however, complacency would be dangerous. The emerging economies of the Pacific Rim are daily demonstrating their ability to offer technical expertise on a par with that available in Europe, and at lower costs. For good measure, the costs of transport have in many cases been falling, providing an additional competitive edge to distant manufacturers.

Companies are still also becoming increasingly mobile, as operations like Semperit show. Ever weighing up the balance of advantages between global manufacturing locations, employers might not want to move on every few years but there comes a point when the economic arguments can overtake the best-laid strategies.

The question of social costs ranks high in the political debate now under way between EU member states. Signatory nations to the social chapter may concede that employment costs will have to be trimmed if markets are to be maintained; but their concerns are offset by the clear intention to drive upwards the terms and conditions of employment which they say EU citizens should have a right to expect.

The UK government, which stands by its opt-out from the chapter, believes that workers would rather have jobs with relatively modest employment rights attached than no jobs at all. Efforts by other EU partners to get the UK signed up are seen by ministers in London not so much as a philanthropic effort to improve the lot of the ordinary British worker but, increasingly, as a desperate attempt to cut away what the UK government sees as a competitive advantage.

PROFILE: The UK



Investment is a tide which is continuing: the landmark Canary Wharf site, developed by Canadian property company Olympia and York in London

An easy place to do business

Language, legal and financial services, and flexible labour all play their part

The decision by LG Group, the South Korean industrial conglomerate, to build a £1.7bn electronics complex in South Wales is the latest evidence of the UK's enduring attraction to foreign investors.

The company is building not one plant, but two, on a site near the M4 motorway at Newport. The semiconductor plant and consumer electronics factory will together employ 6,000 people.

As Ian Lang, the trade and industry secretary, says: "Foreign investment is a tide which is continuing. There is no sign of a slowdown."

The UK's stock of inward investment has risen to over £150bn at the end of 1995 from £52bn in 1985, during the years when then Prime Minister (now Baroness) Margaret Thatcher was campaigning

to liberalise the economy and increase international trade and investment.

The long-established flow of US investment, supplemented by Japanese funds in the 1980s, has been boosted in the 1990s by South Korea and Taiwan. This has been further augmented in the last three years by investments from German companies, including the engineering

group Siemens, which is building a semiconductor plant on Tyneside. Foreign companies already established in the UK account for some 60 per cent of the foreign direct investment inflow - confirmation of their general satisfaction with the UK as a location.

Mr Lang says Britain offers less than other countries in terms of investment subsidies - a claim borne out by most independent consultants specialising in identifying locations for potential inward investment.

For non-European companies, the principal attraction of the UK is its position in the EU combined with its reputation as an easy place in which to do business. The English language,

high-quality legal and financial services in the City, and a flexible labour force all play their part in winning investment.

For example, Japanese companies say only the US compares with Britain in its accessibility to investors.

Investing companies express little concern about possible changes in economic policies in the event of a Labour victory at the next general election. However, they insist their plans depend on Britain remaining a core member of the EU.

The fact that the UK's labour costs - including social security payments - are the lowest in western Europe, except for Spain, Portugal and Greece, is a distinct advantage. The difference in non-wage costs is particularly striking: for

every £100 paid in wages, employers pay an extra £44 in Italy, £41 in France, £34 in Spain, and £32 in Germany but only £18 in the UK, according to the UK trade and industry department.

However, investing companies say that low costs alone do not explain the attractions of British labour or why Britain gets fully 40 per cent of the American and Japanese investment in the European Union.

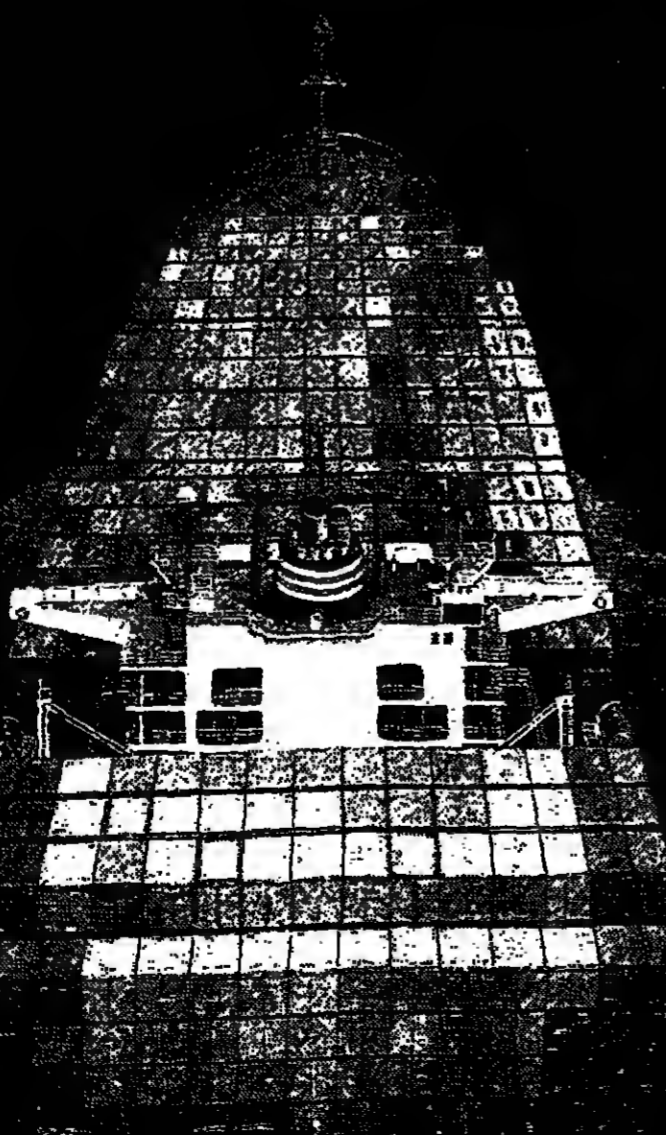
Instead, they point to the flexibility of Britain's labour force and the range of skills available at reasonable cost. Combined with good transport and other infrastructure, these give the UK an edge.

Stefan Wagstyl

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Madeira's International Business Centre (IBC) offers an unrivalled combination of comprehensive tax advantages and full membership of the European Union. This is coupled with legal security and a comprehensive range of investment opportunities including a free-trade industrial zone, a financial centre, a services hub and an international shipping register.

Membership of the European Union provides both regulatory guarantees and full integration with the world's biggest market, including free circulation of goods and services and the right of establishment. Madeira shares this status with only Ireland and Luxembourg, given that offshore centres in the Isle of Man, Gibraltar and the Channel Islands hang more tenuously to the EU by various differently-defined threads.

Companies based in Madeira are not excluded from Portugal's double taxation treaties. Companies can use these to reduce withholding taxes on royalties, interest and dividends. This makes the IBC a particularly attractive niche for firms investing in those countries that have agreements with Portugal.

For industrial companies, Madeira offers a 296-acre free-trade zone, 30 kilometres from the capital, Funchal, and eight kilometres from the international airport. All raw materials and components imported into the zone are exempt from customs duties. Duties are levied only on raw materials from third countries incorporated into finished products exported to the EU. Analysts say the IBC is especially attractive to non-EU companies as a manufacturing centre for adding, in a tax-free environment, the necessary EU local content before their products are exported into Europe. Companies operating in the industrial free trade zone are automatically entitled to a total exemption from corporate taxes until the year 2011.

The international services centre has proved the runaway success of the IBC, with over 2,000 companies already registered. In addition to other benefits, companies participating in the initial capital of services enterprises are entitled to complete exemption from withholding and income taxes on dividends, interest on shareholders' loans and any other type of income from these companies. International services and financial companies can set up anywhere on the island of Madeira.

An important new competitive advantage for the IBC provides for financial institutions to incorporate new banks and insurance companies in Madeira, providing them not only with the benefits of subsidiaries exempt from all taxes, but also with a passport to operate anywhere within the EU. Banco de Boston Latino Americano was created recently under this provision.

In addition to the Bank of Boston, a number of leading financial groups are to be the first to take advantage of the latest improvement in the IBC's regulations by setting up full subsidiaries in Madeira shortly. A total of 37 banks and insurance companies already have branches of existing institutions within the financial centre of the IBC.

More than 60 vessels have registered with MAR, the IBC's shipping register. The register is open to commercial vessels and pleasure yachts. Ship owners can choose any country whose legal system they want to govern the terms of the mortgage of their vessel and crew wages are exempt from income tax in Portugal.

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6 BUSINESS LOCATIONS IN EUROPE

Infrastructure • by Charles Batchelor

A matter of growing urgency

Freight trains travel at an average 14km/h, Germans go by rail twice a year

The European Commission is abuzz with ideas to knit together Europe's fragmented national transport networks and create closer links between road, rail, sea and air travel.

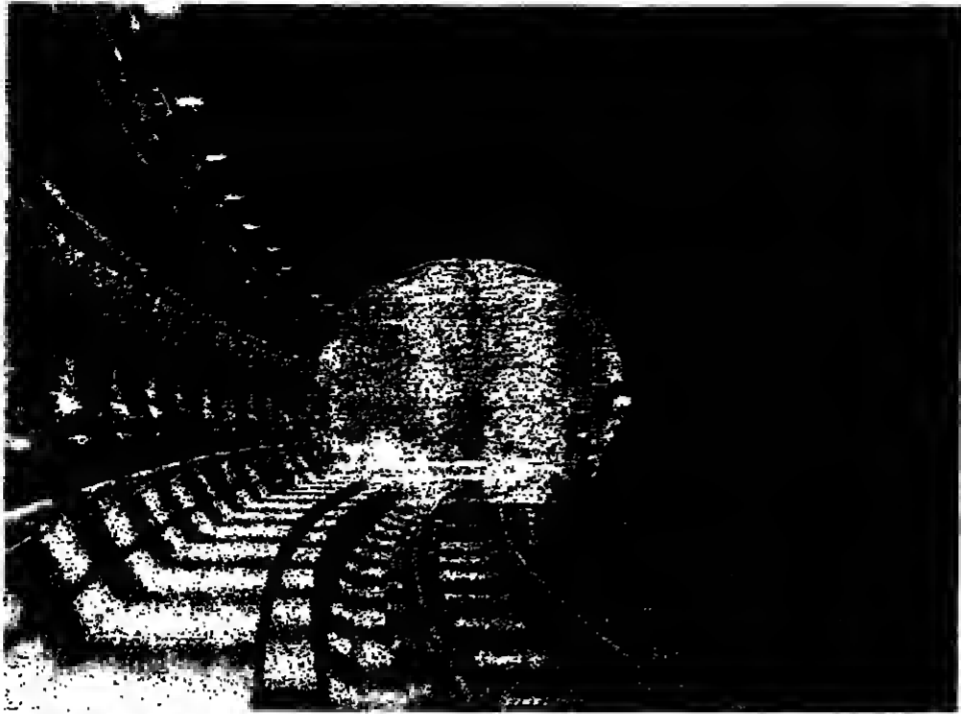
A network of freight "freeways" across the European rail network: better designed interchanges between buses, trains and trams; improvements to strategic road, rail and air links, have all been the subject of recent reports or, in the case of strategic links, are being implemented.

After a long neglect of transport issues, Brussels took its first step towards defining a set of goals and planning the means to achieve them in 1992 with the publication of a white paper on 'The Future Development of the Common Transport Policy'.

However, influencing a field as complex as transport will not be easy. With the exception of a handful of large cross-border schemes, most transport improvements will come from small-scale measures taken by national governments, local authorities and commercial transport operators.

The commission acknowledges that in transport, as in other areas, decisions and implementation must be left to those closest to the problem. It recognises its role will be to promote information sharing and best practice, to set a broad legal framework and to help fund research and development.

But even the bigger schemes, where it can play a direct role, are proving contentious. Approval for extra funds for the ambitious programme of 14 trans-European network (TEN) projects



Going somewhere fast: A view along Eurotunnel, looking out on the French terminal

has been held up for most of this year. Proposals to transfer Ecu2bn (£1.83bn) from the agriculture budget were turned down and a subsequent plan for Ecu1.2bn also failed to find favour.

However, supporters of the programme believe that majority opinion in the EU is starting to swing behind the idea of injecting extra funds - leaving Germany, which has been against the idea, isolated. They are confident that approval will be given at the European council meeting in Dublin in December, if not before.

The TEN proposals include plans for high speed rail links between France and Madrid, and Paris and Strasbourg; an upgrading of Britain's west coast main line; motorways between Greece and Bulgaria, and Lisbon and Valladolid; and Malpensa airport in Milan. They also involve four large traffic management projects.

The total value of these projects over the next 15 years has been put at Ecu300bn although the EU's direct role would involve only "pump-priming", providing funds for feasibility studies, loan guarantees, interest rate subsidies and, in exceptional cases, grants.

The problem with the TEN projects has been the difficulty in persuading countries that their economies can benefit from smoothing cross-border connections. However, a study of high speed rail links between Paris, Brussels, Cologne, Amsterdam and London by the European Centre for Infrastructure Studies (ECIS) showed that the cross-border benefits represented more than a quarter of the total economic return.

At the same time, another study by ECIS, of national transport networks, revealed a growing problem with bottlenecks on both rail and road routes. Road congestion was most severe in the UK, Spain and the Rhine corridor while the most congested rail networks were found in the UK (again), northern Italy, southern France, the Randstad in the Netherlands, around Frankfurt and in eastern Germany.

If long-distance rail routes are to compete with road and make a contribution to relieving congestion, a Europe-wide upgrading is required, the ECIS study concluded. The need for improvements to the European rail network was picked up by a commission white paper entitled A Strategy for Revitalising the Community's Railways, published in July. This painted a worrying picture of both freight and passenger operations. The average freight train travelled at 14km/h and lost at least half an hour at each border crossing, changing crews. It was common for freight trains to spend an entire afternoon in sidings awaiting border checks. "On current trends, rail freight risks becoming obsolete in many market sectors within the next decade," the white paper said.

The passenger transport picture was also dramatic: the average German took the train twice a year, the white paper said. It called for: An end to the confusion between the social and commercial role of rail. Governments should specify what level of service they wanted

from the train operators and provide agreed amounts of subsidy for socially necessary services.

Improvements in the financial management of railways and the reduction of their deficits by a more precise allocation of costs and revenues.

A network of freight "freeways" to be established with streamlined customs procedures, attractive access charges and a higher priority given to the needs of freight shipments.

The creation of a European Railway Authority to provide a continent-wide view of issues such as the allocation of track capacity and the harmonisation of technical standards.

The separation of infrastructure and train operations into distinct units, with separate management and balance sheets.

As important as speeding up the journey once the traveller is on the motorway or in a high-speed train, is ensuring that the connections operate smoothly.

On the freight side, a task force on "intermodal transport" has been looking at improvements to the efficiency of transfer terminals; the design of rail wagons, ships and loading equipment; and computerised methods of "tracking and tracing" cargoes.

The needs of passengers are dealt with in an initiative known as The Citizens' Network, which puts forward proposals for making public transport more responsive. These include the design of railway and bus stations to make connections easier; the siting of covered, secure cycle facilities at stations; and the provision of tickets which allow travel on a range of different modes of transport.

Resolving the problems thrown up by the rapid growth of road transport and the decline of rail will not be easy. The convenience of the truck and the car provide a powerful incentive to go by road. But with congestion and pollution starting to reach intolerable levels, achieving a better balance has become a matter of urgency.

PROFILE: France

The world is more welcome these days

A range of measures has been designed to encourage investment

If the old adage is true that the real decision on where to locate a company's headquarters is made by the chairman's spouse, then France has good prospects for success even in the increasingly competitive climate of the 1990s.

The country's climate, culture, cuisine, landscape and architectural gems are not simply in the realm of cliché, but very real contributors to a quality of life which can help motivate employees of all levels and their families.

France also offers considerably more objective reasons for businesses considering a new location. The high quality of its labour, its reputation for research and training, and its central geographical position in Europe are all strong advantages.

Equally significant for many companies - especially for those from outside Europe - is France's commitment to being at the core of a more tightly integrated EU, and a rapid convert to the proposed single currency from the start of 1999. That should help reduce exchange rate uncertainties and ease transition costs, as well as placing it at the centre of European economic recovery.

More pragmatically, Mr Steve Mullen, head of research for chartered surveyors Knight Frank in London, highlights the potential that remains in the French property market. "The office market is gradually improving, but still has a long way to go to shake off the shackles of the early 1990s," he says.

That means in particular for small companies hunting for bureaux, there is considerable potential for striking good deals, helped by the rules on leasing which he says are "flexible in international terms". French officials concede that in the past, there was considerable ambivalence - notably during the Mitterrand era - towards foreign investors, but that has now all changed. They cite President Jacques Chirac's efforts to find foreign investors during his international trips.

They also point to a range of administrative and fiscal measures designed to encourage investment, including moves made this summer by Jean Arthus, finance and economics minister, to appoint a senior tax official full-time to Datar, the agency responsible for negotiations with foreign investors.

With an eye to the comparative advantages which London and some other cities have in the battle to attract high-earners, the government also announced in its latest budget a reduction in the top rate of income tax - albeit still several percentage points higher than in the UK. Nevertheless, in public, and even more so in private, it is still clear that the idea of foreign ownership remains anathema to many

French, who raise suspicious eyebrows at the proportion of shares held by foreigners. It is equally no coincidence that there are relatively few takeovers - let alone hostile ones - on the stock market by non-French groups.

Language may be a hindrance to some foreign businesses considering locating in France. But another aspect of the culture - that of bureaucracy - is far more notable for those that have settled down in the country. High social charges and other employment obligations are also important drawbacks, and chief executives are still waiting for the "temporary" increase in corporate taxes to be reduced after its hike more than a year ago.

In an embarrassingly widely reported episode this summer, Olivier Cadic, head of the high-tech company Info-Elec, is in the process of shifting 15 of his 25 staff from Paris to Ashford in Kent. He says the reason is France's far higher social charges, and that his profits last year would have been three times as high if he had already been based in the UK.

Equally significant has been the battle over the location of the European headquarters of DHL, the US-based express courier group. After the initial fanfare over the preliminary decision to base its European operations in Strasbourg, community opposition erupted. Some 15,000 people demonstrated against the noise the group's night flights would entail, and the future of the project is now open to question.

Even at a time of high unemployment, France is certainly not willing to accept investors at any price.

Andrew Jack

La Defense, the business centre of Paris

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هكذا من الأعمال

Germany by Michael Lindemann

Calling retail investors

Will the flotation of Deutsche Telekom create a culture of popular capitalism?

Everyday German investors do not like buying shares - in some cases for rather surprising reasons.

According to a study by the Frankfurt-based German Equity Institute, a body that publishes the attractions of equity investments, around 80 per cent of Germans do not know enough about shares; others regard them as something for rich people only.

Worse still, says Mr Heinz-Jörg Platzeck, a member of the management board at Dresdner Bank, is the fact English expressions dominate the talk about shares. The language means very little to the sort of everyday investors who are so badly needed if equity ownership in Germany is ever to be extended beyond the 5.5 per cent of private investors who currently own shares.

"We need to get away from these anglicisms and use straightforward German expressions," Mr Platzeck says.

Given this reluctance among the Germans, it comes as no surprise that Chancellor Helmut Kohl's government has seized on Deutsche Telekom's share issue in November to promote the attractions of share ownership.

It could hardly have picked a better vehicle. For one, the scale is huge. The issue is expected to raise up to DM15bn, making it one of the biggest the world has ever seen. Deutsche Telekom will, on top of that, become one of Germany's leading five listed companies once its shares start trading on November.

Better still, the company has about 42m clients in Germany, ensuring that it is a household name and presenting a vast network of potential shareholders. When the German government first tried to broaden



equity ownership back in 1991 by selling shares in Volkswagen it had the advantage that everybody knew what a VW Beetle was. The association with Deutsche Telekom is likely to be even stronger.

To get the message across, Deutsche Telekom has spent DM25m on a national advertising campaign. Spots show the avuncular Mr Manfred Krug, a well-known German actor, talking viewers that the issue is an investment opportunity that simply cannot be missed.

Pressure has also been put on the banks to make share purchases cheaper and easier to understand.

Dresdner Bank, which is responsible for attracting retail investors in Germany, has led the way by scrapping the usual minimum fee of DM50 for share purchases. Instead, investors buying the minimum amount of 100 shares, expected to cost about DM3,000, will pay 1 per cent or DM30.

Over 2m people have also registered at the company's Equity Information Forum, a service that provides a telephone hotline about equity investments and regularly sends members details about Deutsche Telekom's prospects.

In order to make the issue more attractive, Deutsche Telekom will offer retail investors a discount of up to 5 per cent on the share price - a standard feature of many recent European IPOs - and will give each investor who holds the shares for three years one free share for every 10 held.

US by Lisa Bransten

Offerings market hits new high

The strength of the Dow is just one of the forces driving a US issues bonanza

After a relative slowdown in 1995, the US initial public offering market is on a record-breaking high. By the end of the third quarter of this year, more than 800 companies had raised \$35.2bn.

According to Securities Data, the research company, this figure beats the previous record - \$30bn for the whole of 1993 - and, if the current rate of new offerings continues, the number of companies seeking stock exchange listings could also hit a new all-time high. More than 100 deals are already in the pipeline for October and analysts expect the strong pace of issuance to hold up until the end of the year.

It was the Federal Reserve's interest rate increase, beginning in February 1994, that took the life out of the new offering party, and many analysts believe that a tightening of monetary policy is the chief threat to the offering market now.

But, says Mr Jeffrey Applegate, chief equity strategist at Lehman Brothers, the Wall Street investment bank, as long as the economy continues to grow, the power of the US market to absorb new shares is infinite.

Another reason for the market's absorptive powers is the strong flows of new capital to equity mutual funds. By the end of August, a record-breaking \$182bn had flowed into equity mutual funds, much of it into those that buy the small, fast-growing companies that now dominate the offering market. Adding to the market's ability to absorb new issuance is the fact that corpo-

rate buybacks of shares have also been at a record level so far this year.

The surge in new deals began in the fourth quarter of 1995 - a year that saw the Dow Jones Industrial Average advance by as much as 34 per cent. Although the pace of the market's acceleration has slowed this year - at the end of September the Dow was 15 per cent stronger - it has still exceeded most analysts' expectations and therefore provided a favourable atmosphere for new shares.

The growing clamour for higher returns has made individual investors receptive to new shares, says Mr Robert Natale, senior vice president of equity research at Standard & Poor's.

As of the end of September, the average issue had risen 19 per cent from its offering price. This was stronger than the performance of the Dow or even the Nasdaq composite, which is made up of younger, more volatile companies.

It was, however, still down from the eye-popping returns that new shares offered earlier this year. The average deal issued in May, for example, climbed nearly 37 per

cent from the day it was brought to the market to the end of the month, according to Mr William Smith, an analyst at Renaissance Capital, which tracks initial public offerings.

To an extent, the vicissitudes can be explained by market fashion. Offerings generally come from the smaller, fast-growth companies that hold the promise of large returns in the early years. Ever since Netscape Communications, the Internet software company, launched its offering in August of last year, investors have been rushing in to grab a piece of Internet-related companies that might turn out to be the next Microsoft.

Like the Netscape deal, some of the hottest shares sold at the beginning of this year were from nearly brand new companies that had never posted a profit and often had no prospects for profitability in the near term.

As was true last year, about a third of the new capital raised in the first three quarters of this year went to technology companies. In the third quarter, however, the tenor of the market began to change as investors

became less accepting of companies without earnings.

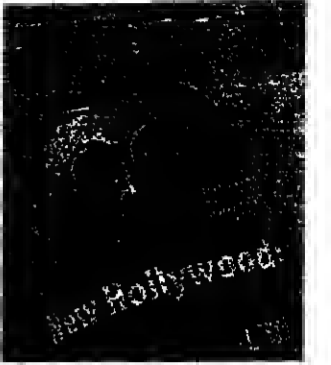
Several deals hilled as Internet companies were postponed indefinitely. Wired Ventures, the magazine and Internet publishers that has been called "the Rolling Stone" of the computer generation, pulled its deal in July and a number of other companies followed its lead.

Some of the deals that did happen received a lukewarm welcome at best from investors. E-Trade Group, an electronic broking house that was seen as a way of tapping into the growing market for Internet share trading, went public in August for \$104 and held at or below that level for more than a month after the offering.

Not all of this year's issuance, however, has come from smaller start-ups.

The first six months were marked by a number of big offerings as enormous US corporations spun-off large divisions onto the market. In April, Lucent Technologies, the telephone equipment company spun off from AT&T, raised \$3bn in the largest ever US offering.

Analysts expect that privatizations across Europe and renewed appetite for emerging market deals should add to what is expected to be a strong finish to this year on US equity markets.



Motor, raised \$1.9bn. There was also a spate of giant offerings from non-US companies listing American depository receipts on US markets. For example, Scania, the Swedish truck manufacturer, raised \$2.7bn and Orange, the UK telecommunications company, brought in \$1bn.

Smaller offerings have come from emerging market issuers, particularly Latin American companies, which were all but shut out of the market last year in the wake of the devaluation of the Mexican peso.

Russia by John Thornhill

Slow road to maturity

Meeting the huge capital needs of the former state-run utilities is problematic

Many privatised Russian companies face a big dilemma: they are asset-rich but cash-poor.

Vast Russian oil companies, such as Lukoil, Surgutneftegaz, and Yukos, for example, all have proven reserves as big as the likes of Exxon, Royal Dutch Shell, and British Petroleum.

But all are struggling to finance new exploration and development projects because of sporadic cash flows and prohibitive rates of interest on bank loans.

The oil companies' nightmare, however, is the western investment banker's dream. The simplest way to square the cash circle, they argue, is surely to finance these companies with equity or corporate bonds (by chance resulting in lucrative mandates for western investment bankers).

Fund managers, in turn, believe this trend could make Russia the "mother of all emerging markets".

This is wonderful in theory but difficult in practice. First, the Russian stock market is still extremely underdeveloped with poor infrastructure and minimal levels of transparency and liquidity. Until the Russian government issues a Euro-bond, there is also unlikely to be a corporate bond market to speak of.

Second, there is - as yet - no real vehicle for channeling Russian domestic savings into equities, meaning the stock market remains the playground of speculative foreign funds and Russian banks.

The possibility that Russian companies could raise millions of dollars of capital on the domestic market therefore remains remote.

One means out of this dilemma is for Russian industrial companies to merge with banks, forming financial-industrial groups.



A raft of Russia's most prized industrial concerns, such as Norilsk Nickel, the giant metals producer, and Yukos, Russia's second biggest oil company, came under the control of big domestic banks at the time of the government's controversial shares-for-loans privatisation scheme last year.

But other Russian companies are trying to attract international capital to realise their ambitions. The leader of the pack has been Lukoil, which accounts for about one-fifth of Russia's oil production. Last year, the company raised \$250m by means of an international convertible bond and has launched a level-1 American Depository Receipt programme, enabling it to trade shares in proxy form in New York.

Next year, Lukoil aims to issue a level-3 ADR that will enable it to list its shares abroad and raise capital via a public stock offering. The impact of Lukoil's investor-friendly approach is already evident in its stock market rating, which gives it a value of about \$7bn.

But the Russian company likely to make the biggest impression this year is Gazprom, the huge gas producer that controls about one-third of the world's reserves. The company plans to sell up to 9 per cent of its shares to international institutional investors and may issue the first tranche in October.

Market gossip suggests it will initially attempt to sell 1.5 per cent of its shares in a private placement of ADRs, aiming to raise \$400m.

BANK OF SCOTLAND

BZW acted as sole bookrunner and joint global co-ordinator of Standard Life's sale of 347.7 million shares in Bank of Scotland valued at £772 million.

July 1996

British Energy

BZW acted as sole financial adviser and global co-ordinator of the UK government's £4.4 billion sale of shares in British Energy, the UK's largest nuclear generator.

July 1996



Continuing Strength in Global Equities.

<p>Country: Germany Sector: Technology August 1996 DM 516,846,130 SAP Aktiengesellschaft Non-Voting Preference Shares Joint Global Coordinator: Salomon Brothers</p>	<p>Country: Australia Sector: Financial July 1996 A \$4,170,636,581 Commonwealth Bank of Australia Ordinary Shares in the form of Instalment Receipts and Interim American Depositary Shares Joint Lead Manager: Salomon Brothers</p>	<p>Country: Israel Sector: Healthcare July 1996 U.S. \$14,375,000 Laser Industries Limited Shares Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Telecommunications July 1996 U.S. \$1,323,506,250 MFS Communications Company, Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Spain Sector: Hotels June 1996 Ptas 38,313,000,000 Sol Meliá, S.A. Shares Co-global Coordinator: Salomon Brothers</p>	<p>Country: Thailand Sector: Pub. Paper June 1996 U.S. \$60,000,000 Advance Agro Public Company Limited 3.5% Convertible Bonds due 2001 Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Metals June 1996 U.S. \$333,500,000 Titanium Metals Corporation Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Financial May 1996 U.S. \$574,425,000 Berkshire Hathaway Inc. Class B Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: The Netherlands, France Sector: Oil May 1996 U.S. \$72,000,000 Forasol-Foramer N.V. Common Shares Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Retailing May 1996 U.S. \$39,563,000 Harcourt General, Inc. Common Stock Sole Agent: Salomon Brothers</p>	<p>Country: United States Sector: Transportation May 1996 U.S. \$38,956,950 Midwest Express Holdings, Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Drilling May 1996 U.S. \$150,000,000 Nabors Industries, Inc. 5% Convertible Subordinated Notes due 2006 Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Healthcare May 1996 U.S. \$45,000,000 NPS Pharmaceuticals, Inc. Common Stock Co-lead Manager: Salomon Brothers</p>	<p>Country: Austria Sector: Oil & Gas May 1996 U.S. \$342,125,000 OMV Aktiengesellschaft Ordinary Bearer Shares in the form of Ordinary Bearer Shares or American Depositary Shares Co-lead Manager: Salomon Brothers</p>	<p>Country: Philippines Sector: Food May 1996 U.S. \$65,000,000 RFM Capital Ltd. 2.75% Convertible Bonds due 2006 guaranteed by and convertible into common shares of RFM Corporation Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Healthcare May 1996 U.S. \$23,100,000 SIBIA Neurosciences, Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Argentina Sector: Steel May 1996 U.S. \$77,738,552 Siderar S.A.L.C. Class A Shares and American Depositary Shares Each Representing 8 Class A Shares Joint Global Coordinator and Bookrunner: Salomon Brothers</p>	<p>Country: Finland Sector: Healthcare May 1996 U.S. \$89,946,415 Tamro Corporation Shares Joint Lead Manager: Salomon Brothers</p>
<p>Country: United States Sector: Healthcare May 1996 U.S. \$147,275,000 United States Surgical Corporation Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Electronics April 1996 U.S. \$250,000,000 SCI Systems, Inc. 5% Convertible Subordinated Notes due 2006 Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Mining April 1996 U.S. \$50,000,000 Stillwater Mining Company 7% Convertible Subordinated Notes due 2003 Bookrunner: Salomon Brothers</p>	<p>Country: Japan Sector: Financial April 1996 ¥100,000,000,000 TB Finance (Cayman) Limited Non-cumulative Mandatory Exchangeable Preference Shares exchangeable into common stock of The Tokai Bank, Limited Lead Manager and Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Telecommunications April 1996 U.S. \$157,500,000 Tel-Save Holdings, Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Oil, Coal, Gas March 1995 U.S. \$215,000,000 The Columbia Gas System, Inc. Common Stock Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Technology March 1996 U.S. \$52,000,000 Eagle River Interactive, Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Italy, The Netherlands Sector: Luxury Goods March 1996 U.S. \$1,267,200,000 Gucci Group N.V. Common Stock Co-lead Manager: Salomon Brothers</p>	<p>Country: Greece Sector: Telecommunications March 1996 Dra. 127,857,536,000 Hellenic Telecommunications Organization S.A. Common Stock Joint International Lead Manager: Salomon Brothers</p>	<p>Country: Taiwan Sector: Electronics March 1996 U.S. \$200,000,000 Winbond Electronics Corporation 2% Convertible Bonds due 2003 Joint Global Coordinator and Bookrunner: Salomon Brothers</p>	<p>Country: Philippines Sector: Building Materials February 1996 U.S. \$110,679,044 Alsons Cement Corporation Common Stock International Lead Manager: Salomon Brothers</p>	<p>Country: United States Sector: Transportation February 1996 U.S. \$49,045,500 Avondale Industries, Inc. Common Stock Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Commercial Services February 1996 U.S. \$138,937,500 Career Horizons, Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Germany Sector: Financial Buyer Private Placement / February 1996 DM 1,000,000,000 Limited Partnership Interests CWB Capital Partners II Private Equity Fund A fund managed by CWB Capital Partners Global Advisor and Lead Placement Agent: Salomon Brothers</p>	<p>Country: United States Sector: Healthcare February 1996 U.S. \$25,350,000 Impath Inc. Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Technology February 1996 U.S. \$25,000,000 ULTRADATA Corporation Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Oil, Coal, Gas January 1996 U.S. \$132,000,000 Forest Oil Corporation Common Stock Bookrunner: Salomon Brothers</p>	
	<p>Country: United States Sector: Minerals January 1996 U.S. \$23,718,750 Hecla Mining Company Common Stock Lead Manager: Salomon Brothers</p>	<p>Country: United States Sector: Healthcare January 1996 U.S. \$36,918,750 Integra LifeSciences Corporation Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Metals January 1996 U.S. \$242,962,500 Newmont Mining Corp. Common Stock Lead Manager: Salomon Brothers</p>		

Salomon Brothers
GLOBAL PLACING POWER

This publication has been approved by the Financial Times for inclusion in the Financial Times Global Equities Index.

6 INTERNATIONAL EQUITIES

Convertible bonds: by Samer Iskandar

The investors' favourite

In some market sectors, demand for convertible bond issues outstrips supply

Issuance of convertible bonds is set to reach a new record this year, boosted by favourable market conditions and keen investor appetite.

Amounts raised in the first six months surpassed the total of 1995, and by late September, issuance was roughly \$1bn short of the \$2.2bn all-time high of 1994. The record levels achieved by share prices on some of the world's leading stock exchanges have increased the attractiveness to borrowers of convertible bonds. At the same time, they have boosted demand from investors seeking protection against the risk of a market correction, but unwilling to give up potential gains should prices rise further.

Also contributing to investors' appetite was the publication of several studies showing that convertible bonds had generally outperformed the underlying equities over periods of between 10 and 15 years.

As a result of the growing interest, analysts believe investors have reached new levels of sophistication in the understanding of pricing methods. "Convertibles have always traded at a discount to their fair value," says Ms Katalin Tischhauser, head of convertibles research at SBC Warburg. "Now, they are trading at fair value, and sometimes at a premium, in the secondary market."

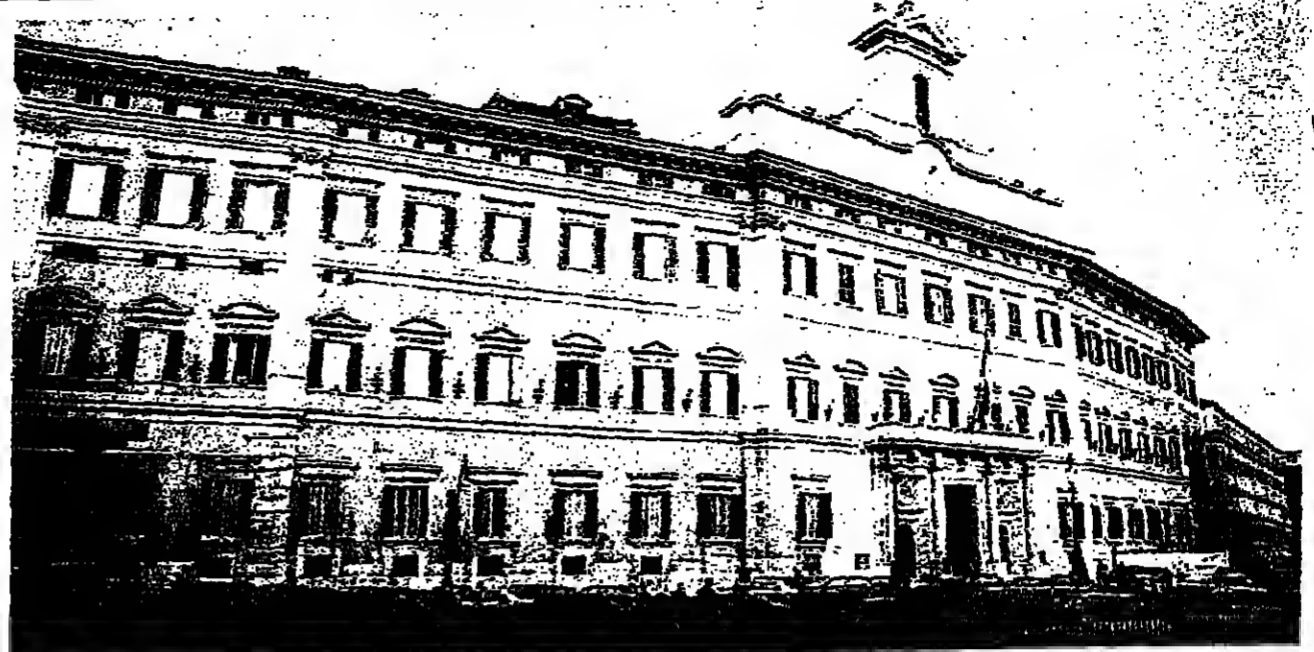
While the improvement in valuation methods has led investors to accept lower cash coupons and stricter terms - particularly from high quality issuers - it has also made convertible buyers more selective. "Investor

appetite is a function of the name, credit rating and reputation of the issuing company," says Mr Jeremy Herrmann, head of European convertible sales at JP Morgan.

Some bonds issued by German borrowers - mostly high credit quality paper - have been striking examples of tight pricing, according to Ms Tischhauser. Two issues by Deutsche Bank (convertible into shares of the insurance company Allianz) and Dresdner Bank (convertible into Munich Re) were launched at prices higher than their theoretical - fair value. But while issuers could

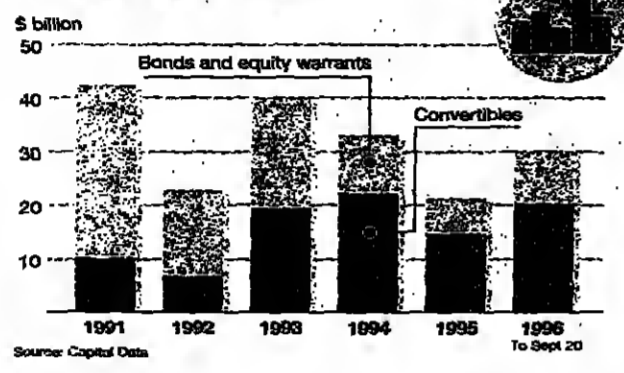
take advantage of their greater ability to command tight terms, they also had to offer investors some compensation. New perks included step-up coupons - whereby the interest paid on the bonds increases if the paper is not converted into shares - put options, which allow the investor to demand early redemption if performance is unsatisfactory, and premium redemption knock-out, whereby the redemption price of the bonds is higher than the issue price, unless the underlying shares reach a predetermined level.

Conversely, Japanese financial institutions hungry for capital had to impose mandatory conversion. (Because the bonds are not to be redeemed, the funds thus raised qualify as tier-one capital.) To compensate for the additional constraint on investors, issuers offered conversion reset, whereby the conversion price is reset at a lower level if the share price falls significantly. This structure, which has been used successfully in the US and Japanese domestic markets, was extended to the eurozone only recently. The heavy demand has been tapped by less traditional borrowers such as



The parliament building, Rome: the Italian government issued a convertible as part of its Ina self-off in June

International bonds



Source: Capital Data

emerging market issuers. Indian companies have returned to the market after two years, and the first Russian convertible is in the pipeline.

Acceptance of lesser quality names has been made easier by financial engineering methods that separate the equity and bond components of a convertible. "The convertibles market is increasingly tapping the

liquidity of the fixed income investor base through asset swap structures," says Mr Herrmann. "This trend, which is particularly prevalent in the emerging markets, has enhanced secondary market liquidity in the convertible universe as a whole."

Ms Tischhauser at SBC Warburg concurs. "A lot of Asian issuers are unknown to investors," she says.

"Credit risk can be taken out by way of an asset swap."

Meanwhile, in some market segments, supply of new issues has sometimes failed to keep pace with rising demand. In the eurozone sector, for example, only two issues were launched this year, while the outstanding amount of paper shrank by about one-third, due to conversions and redemptions. In continental Europe,

however, convertible bonds are likely to become a popular vehicle for spinning-off activities or divesting cross-shareholdings, as witnessed by Dresdner and Deutsche Bank's landmark deals. And in June, the Italian government gave the market a new dimension by choosing a convertible issue to privatise its 34 per cent stake in Ina, the insurance company.

Clearing trends: by David Cowan

'Cinderella' sector wins new status

Why the swift and safe processing of deals is now more important than ever before

Long regarded as the Cinderella of the finance market, the operational areas of clearing, settlement and custody are being given higher status. In large part, this reflects the complexity that has resulted from the growth in cross-border trade.

"Internationally traded equities lack the levels of liquidity seen in the Eurozone because they are not traded in the same way, and they are more complex for custody administration," Mr Andre Lussi, chief executive officer of the Luxembourg-based settlement house, Cedel Group, explains. "In cross-border equity business, much of the trading is transacted using the phone and fax, and trade confirmation systems are not in general use. Therefore, we provide pre-settlement matching; this gives counterparties valuable trade status information."

A multiplicity of trends is shaping developments in the operations area. Increasingly complex investment strategies are being complemented by growing demands for securitisation, falls management, triparty repo, credit support and collateral management. Meanwhile, both technological and legal changes are making cross-border trade easier: transaction times are shortening as Real Time Gross Settlement (RTGS) takes off; institutional investors are being allowed to invest more in foreign securities as markets are deregulated. Increased pressure as competition squeezes margins is also a factor.

It was in response to this environment that the settlement houses Cedel and Euroclear were created. Initially, their remit just covered Eurobonds, but both have now moved into the cross-border equities market. They have sought to cover the gamut of the post-trade environment in all types of securities, aiming to address cost, risk and legal issues.

"Our raison d'être is the management of risk, whereby customers benefit from book-entry delivery versus payment settlement, underpinned by falls management services, international links to over 30 countries and a superior legal framework," says Mr Lussi.

Mr Wim Claeys, vice president and head, domestic securities network and product management, at Euroclear in Brussels, says that increased emphasis on cost has made settlement issues even more important. "A key requirement of broker/dealers is that falls are reduced as much as possible, thus matching the highest settlement efficiency with the cheapest financing," he says. Euroclear has started to establish links directly with

exchanges such as the Paris Bourse by which non-resident brokers clear and settle their trades. "We are looking at ways to co-operate with stock exchanges to set up remote access, allowing settlement via Euroclear. At present, trades first settle locally and then within Euroclear, but with the new link, local settlement is avoided," Mr Claeys explains.

Since most errors, control failures and frauds occur when data is being passed between the various parties, rationalising trading systems is of paramount importance. To reduce operational risk further, "Straight Through Processing" (STP) is being developed. STP is an attempt to push the trade from, say, a New York broker's screen right through to a custody account without there being a manual intake of breath on the journey.

Mr Howard Edelstein, chief executive officer of Thomson Financial Services in Boston, comments: "Straight through processing has become the buzzword in our industry. Over the past year or so, we have seen momentum gather for STP as its value becomes apparent to all concerned."

However, there is still quite a long way to go. Mr Edelstein adds: "Although many firms and vendors have implemented automated solutions for different parts of the trade, no-one has yet been successful in fully integrating these applications to literally allow information to flow straight through one office to another, from order indication to settlement without manual intervention."

Least one should think there is an easy solution. Mr Edelstein warns, "Ironically, an impediment to many firms achieving STP is the very array of products, services and so-called standards that claim to be the STP panacea."

An alternative is to accept an array of standards and be prepared to support them all, or allow customers to interface with different standards. Mr Lussi states: "We fully support the ISO standards initiatives. However, we operate in a world that lacks standards and our policy is not to impose them on customers. Our cross-border equities service, Liberty, for example, supports the Fix standard for trades but allows customers to use their own standard and then converts it."

Development of more uniform standards and the creation of cross-border links, however, are critical if the emerging market equities are to become more liquid, and the processing of trades more responsive. Hazards in such markets include a proliferation of market mechanisms, and uncertainty regarding corporate actions and tax reclaims, right down to the level of whether the firm has legal ownership of a particular stock.

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TECHNOLOGY

Beyond the final frontier

Futuristic visions of a permanent space station are close to becoming reality, says Bruce Dorminey

Arthur C. Clarke popularised the notion of a earth-orbiting space station almost 30 years ago. Yet approaching 2001, the real significance of the planned \$30bn (\$31.6bn) international space station may be more political than high-tech.

A joint effort between the US, Canada, Russia, Europe and Japan, the station will culminate in a 10-part, 415-ton structure with a surface area of 108m by 74m - the largest international space initiative ever undertaken. The Russians are due to launch the first element, a functional cargo block for basic power, propulsion, navigation and communications, in November next year, although the 1,140-cm station is not due to be fully operational until 2008.

"This is the first time the Russians, Americans and Europeans, east and west, really have come together to make a programme," says Jorg Feustel-Buechl, director of manned spaceflight and microgravity at the European Space Agency. "They were developing weapons to kill each other a few years ago and now their engineers are sitting at the same drawing board."

The station's design is the marriage of NASA's plans for its "Freedom" station with the Russian Space Agency's plans for a Mir II station to replace the Mir station now in orbit. "With a permanently manned space station, we can do research 365 days a year," says Feustel-Buechl. "It is to be the first time laboratory conditions in space are comparable to a normal lab on earth. We will rapidly perform missions, make changes and even reconfigure experiments in orbit and expect quicker results than ever before."

Flying west to east, in the same direction as earth's rotation, the station will circle the globe in under 90 minutes at an altitude of between 335km and 460km. Using space's microgravity environment to do research in physiology, biology, physics and space science, it will also make solar

and earth observations, do commercial research and possibly track asteroids. No military or national security surveillance applications will be allowed.

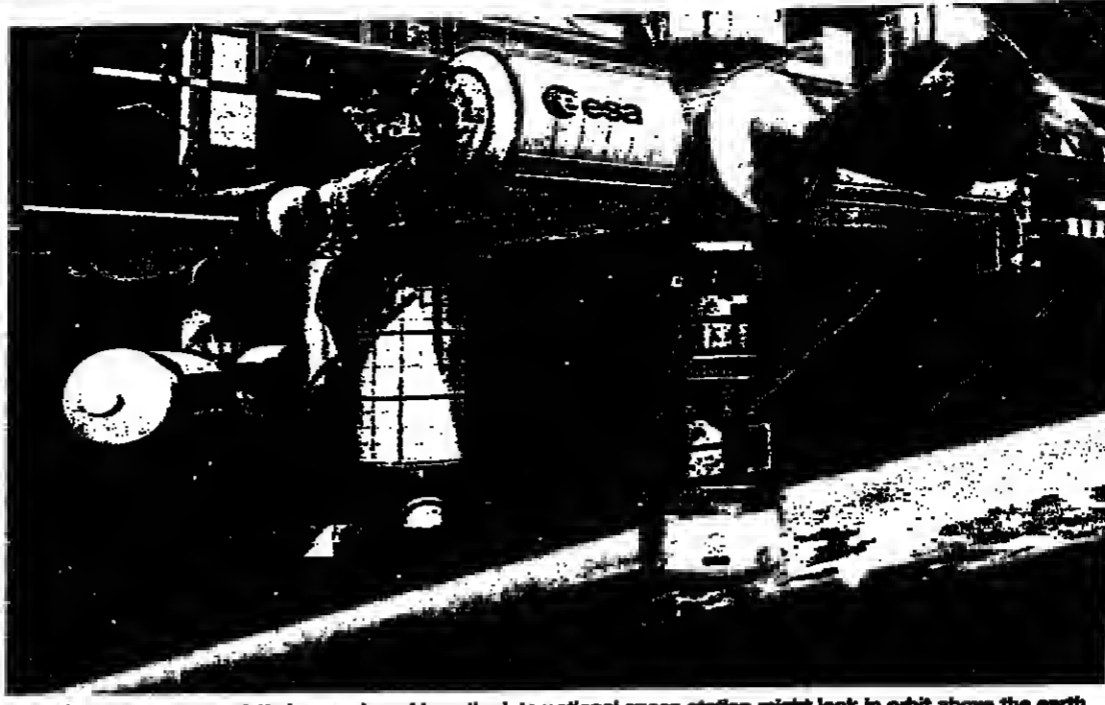
Europe's primary contributions are a \$1.6bn dollar cylindrical Columbus orbital facility being built by Daimler Benz; an unmanned \$950m automated transfer vehicle being developed by Aerospaciale and built by Daimler Benz; and the European Space Agency's \$310m station utilisation preparation programme. Total European spending until 2003 is budgeted at \$3.6bn, with the agency's annual operations costs from then on estimated at \$310m.

The station is to be permanently occupied by six astronauts from February 2002. But its scheduled 10-year utilisation

phase will not begin until 2003, when two astronauts from the agency will stay on average for one three-month mission each year.

The orbital facility is due to be launched via the US space shuttle in November 2002 and to be the last of six pressurised research modules permanently attached to the station. Its microgravity lab is to research neurobiology; cardiovascular, kidney; osteoporosis; biotechnology and cell engineering; as well as study agricultural, manufacturing and environmental applications.

The agency's science directorate will accept and screen payload proposals through the selection process. But while the agency is offering free transport, integration and access to the



Spatial awareness: an artist's impression of how the international space station might look in orbit above the earth

facilities, it expects users to fund their own experiments. Industry doing research in materials or pharmaceutical applications may also have to pay for a part of other costs when they lease space in a smaller "express rack". But all commercial users are to be guaranteed confidentiality and

intellectual property rights. The automated transfer vehicle, operational from June 2003, will be Europe's prime payload carrier and launched as a self-sustaining stage of Ariane 5. After separation from the launcher, it will be able to dock and offload up to nine tons of

scientific and maintenance equipment, water, atmospheric gases, and propellant. It will then be reloaded with waste before making an intentionally destructive re-entry into earth's atmosphere. Any large debris from the remains of the burning vehicle would safely fall over the ocean. The European vehicle, together with Russia's Progress vehicle, is also responsible for the orbital reboost manoeuvre to raise the station's orbit by 100km. This is akin to a small tugboat pushing along an unwieldy river barge, even though the station will have some steering and propulsion capability.

While no decision has been made on the future of a European Space Agency crew transfer vehicle, which is not included in the \$3.6bn European package, officials hope to secure funding for the project at the end of next year. Munich's MAN Technology is seen as the likely prime contractor. "The chances are good for developing such a vehicle," says Feustel-Buechl, "but we have to make a reasonable proposal." The vehicle would not be available before 2004 or 2005.

Forty years from now, space stations are likely to be microgravity manufacturing plants, satellite repair stations or bases for interplanetary missions. So the agency and international space station partners hope to lay the necessary structures to make such future scenarios inevitable. "Making it all fit and keeping the schedule is the tricky part," says Feustel-Buechl.

BD

A fresh burst of research energy

On earth, their lethal radiation is harnessed in chemotherapy for cancer patients and high-yield nuclear weapons. In the universe, they are by-products of astrophysical processes such as supernovae, black holes, pulsars and quasars.

But gamma rays - the highest-known energy form on the electromagnetic spectrum - also come in large-scale celestial bursts at energy-levels unmatched by anything observed in modern astronomy.

Although accidentally discovered in 1967 by an American spy satellite scouting for Soviet nuclear detonations, the Pentagon did not declassify the existence of gamma-ray bursts until six years later. Yet last month part of the debate over their cause and source briefly shifted to an international gathering of astrophysicists in St Malo, France.

"The paradox is one of the most outstanding issues in high-energy physics," says Christoph Winkler, project scientist for a forthcoming

European Space Agency gamma-ray observatory. "We don't have even the slightest idea what the source could be."

The bursts last from a few seconds to a few minutes and originate from all areas of the sky at distances that some think approach the very edge of the visible universe. Since gamma-rays are absorbed by the earth's atmosphere, the bursts can only be observed above it. Their measurement is typically calculated after reacting with sodium iodide crystals, creating a visible flash that can be analysed by optical spectrometry. The bursts never repeat, have never been matched to any known object in the cosmos, and differ in intensity by a factor of 100,000. But on average one such burst is observed each day.

"After 20 years, we don't even know if they are galactic or extra-galactic, which is the first thing you normally know," says Philippe Durouchoux, the conference's local organiser. "We will only be able to address their significance when we know

where they are coming from." More than 100 theories offer an explanation, including:

- The "Oort Cloud scenario," whereby comets believed to encircle our solar system at up to a light year away run foul of black holes left over from the Big Bang, creating bursts.
- The "Galactic Halo thesis", in which relatively nearby neutron stars (high-density burned-out remnants of stars) surround the Milky Way and emit bursts.
- The notion that the bursts are created by colliding neutron stars at extremely remote cosmological distances.

Two primary satellites collect data on bursts: France's Sigma gamma-ray observatory launched in 1999, and NASA's Compton Gamma-Ray Observatory. Since 1991, Compton has observed more than 1,500 such bursts.

Integral, the European Space Agency's \$400m International Gamma Ray Astrophysics Laboratory due for launch in 2001, will be the agency's first foray into this technology. Its instruments will provide location

accuracy of up to one arc minute (one sixtieth of a degree). With Italy's ALENIA Spazio as prime contractor, the satellite is due to carry a gamma-ray spectrometer and a gamma-ray imager.

To confirm any hypothesis about the bursts' true origin, they also need to be observed at x-ray, infrared, optical and radio wavelengths. Integral will attempt that with onboard x-ray and optical monitors.

"All observational evidence concerning gamma-ray bursts, so far, points to a cosmological interpretation about 3bn light years away," says Gerald Fishman, NASA's chief of gamma ray astronomy and an adherent to the theory that the bursts are caused by colliding neutron stars.

"Take a lump of matter the size of a sugarcube and drop it onto a neutron star and you have an explosion equivalent to 100m tons of TNT. We're talking about two stars merging. So the energy is just enormous."

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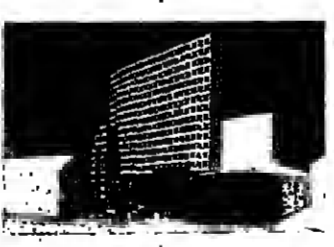
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COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday, October 8 1996

Whose therm is it anyway?

In the European gas industry, consumers have tended to come out as losers. Monopoly utilities and big producers deny this. So do national governments. They have presided over mysterious contracts of immense complexity...

Russian demons

There is a striking difference between the realistic tenor of my recent Russian pronouncements on Nato, and the as of alarm which Russia and its ex-Soviet republics have uttered after the latest events in Afghanistan...

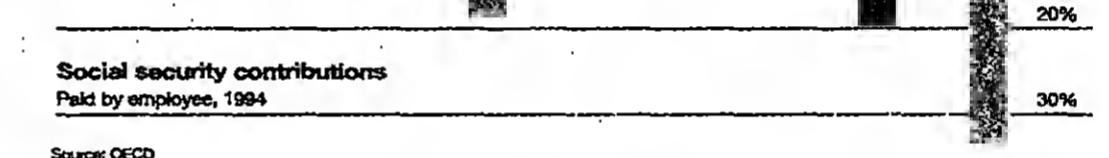
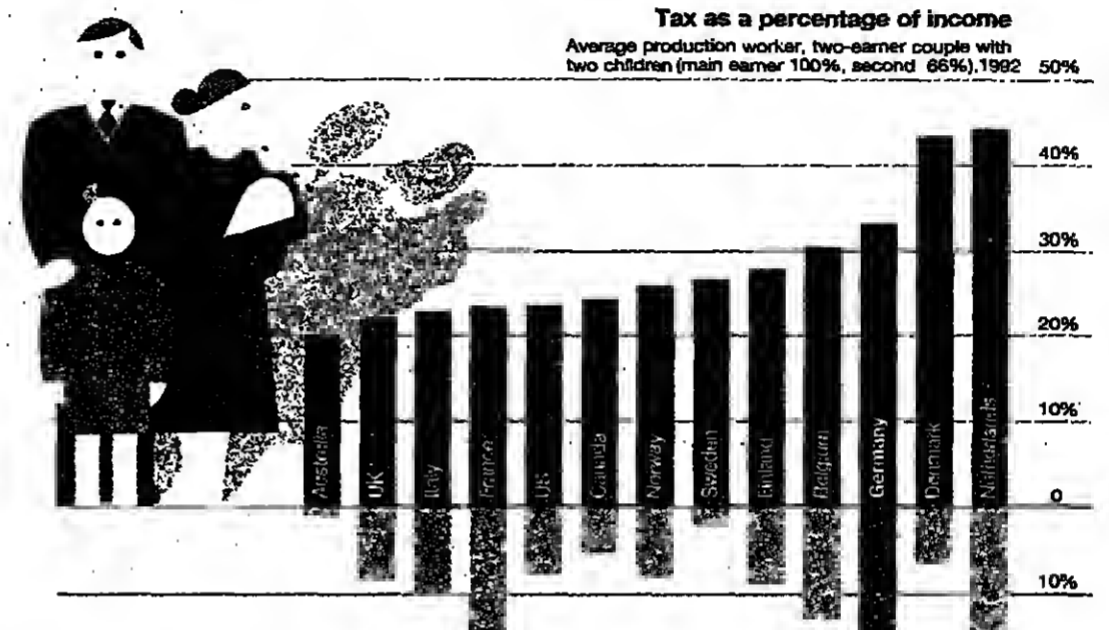
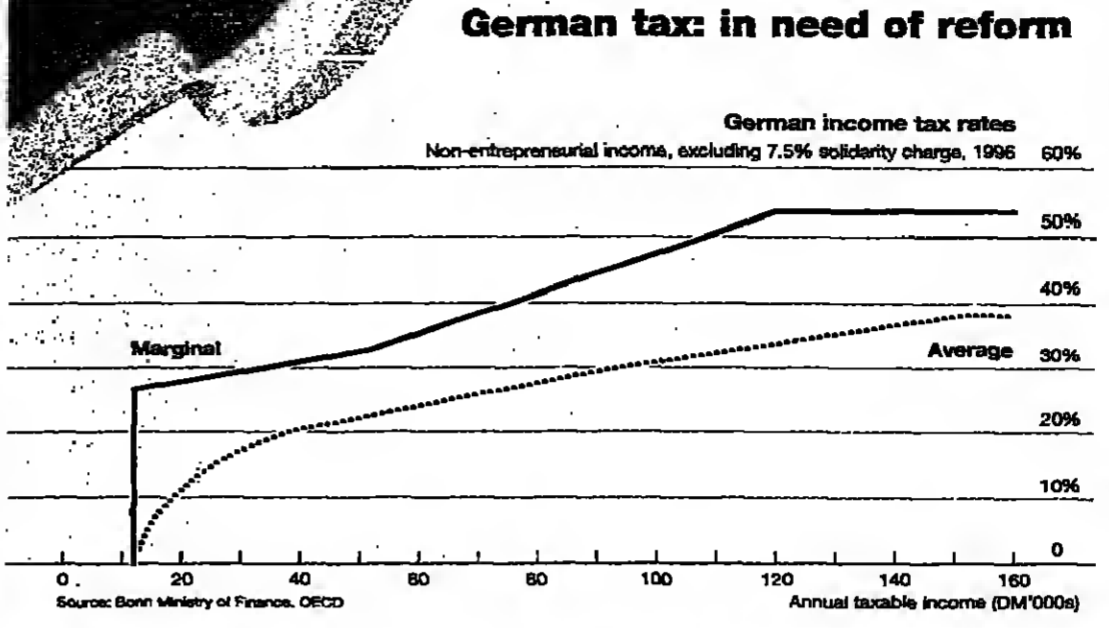
Digging dirt

Eurotunnel's dirty deed is under the threat of bankruptcy, shareholders and banks come to the kind of dismal compromise usual in such cases. The former will lose well half their entitlement to profits as the tunnel mightily produces. The latter will be left with an interest of 5.2 percent on an £3.7bn of debt...

In pursuit of simplicity

Germany faces a daunting challenge in reforming its complicated and chaotic income tax system, writes Peter Norman

Mr Theo Waigel, Germany's finance minister, lists fell-walking as one of his hobbies. His experience of scaling one set of peaks only to see more daunting heights ahead has equipped him well for his present task of tax reform.



Mr Waigel is an unlikely tax reformer. Late in 1994, he penned a report by a commission of academics that urged him to take decisive action to simplify Germany's income tax system.

Another reason is that the present system has become increasingly complex and unfair. The frequent raids on banks by official investigators to trace the secret Luxembourg accounts of well-heeled clients have shattered the long-held official view of Germany as a nation of willing taxpayers.

A third factor is that Germany will face budgetary problems that make meeting the Maastricht criteria for membership of the EU's economic and monetary union more difficult if the 1997 tax bill does not become law.

modernisation of the economy. It singled out 'high effective marginal rates of tax for large segments of the population' as a threat to work effort and entrepreneurial activity.

There has been a change of mood about taxes: even those who have presided over the system for so long are unhappy with it. Mr Kohl admitted in August it 'had not developed well'.

Mr Utdall was written off as an eccentric until the unexpected success of the Free Democrats, junior partner in the ruling coalition, in the March state elections.

Some exemptions, such as those which have promoted an excessive building boom in eastern Germany, have damaged the economy. Others, intended to persuade shipping lines to sail under the German flag, have encouraged shipbuilding in Poland and South Korea rather than Germany.

But there are many tax breaks which benefit ordinary voters. Parents, commuters, savers with life-assurance policies, wage-earners who work overtime and people who make charitable donations to their local sporting clubs are among those benefiting from exemptions.

In addition, substantial social security levies take about 20 percent of average pay. There is also a 'solidarity surcharge' of 7.5 percent of income tax liabilities to help finance eastern Germany and a church tax for Roman Catholics and Protestants.

OBSERVER

Wrestling the voters

The NFP, facing a tough time in the general election on October 20, yesterday revealed that it was hoping to recruit a sumo star, 21-year-old Kyokudozan, who will become the first active wrestler to stand for parliament.

Daniel's den

Also voting on October 20 will be the citizens of Nicaragua, who will be wrestling with a change of a somewhat more substantial nature than mere names. This is nothing less than the transformation of the Sandinistas, those pillars of 1980s Marxist revolutionary chic...

Ripping yarns

These are strange times - the Bank of England has produced a bestseller. Its snappily-titled 50 page booklet, 'Practical Issues Arising from the Introduction of the Euro' is no bodice-ripper but the first print-run of 10,000 copies has almost all gone.

Bottled up Krug

Deutsche Telekom picked him for its advertising because he comes across as everyone's favourite uncle. As a popular actor from former East Germany, Manfred Krug is also deemed one of the few people who could bridge the cultural gap between Germany's two halves.

officials' trade union, the federation of taxpayers, the opposition Green and Social Democrat parties and Mr Kohl's CDU have all followed Mr Utdall's example and produced blueprints for income tax reform.

All propose lower initial tax rates, some at 15 per cent, others at 20 per cent, and lower top rates. But only the CDU has given some idea of how the reform would be financed.

He will be working with Mr Wolfgang Schäuble, the influential leader of MPs from the CDU and Mr Waigel's Christian Social Union in the Bundestag.

Such 'no-go areas' have kept alive fears that the Bonn coalition's determination to cut direct taxes could trigger an increase in indirect taxes, such as value added tax.

Mr Waigel has since insisted the government would raise VAT only as a last resort if it is unable to achieve the desired pruning of tax breaks. Mr Waigel has said individual taxpayers and companies are likely to benefit by a net DM20bn to DM30bn in 1999 after that year's tax privileges have been pared.

That is true. But Mr Kohl's government must still prove that it can break with its past habit of legislative tinkering on taxes and produce a tax system that is less greedy, simpler and fairer.

Financial Times

100 years ago The Canadian Pacific The traffic return of the Canadian Pacific Railway, showing a decrease of \$79,000, indicates the extent to which the business of the road, more especially as regards freight, has been hampered by the strike of telegraph operators.

50 years ago The Turkish Budget Considerable reductions in expenditure are a feature of the Turkish Budget presented to the Grand National Assembly by the Finance Minister, Mr. Mehmet Nazmi Kismir. At the same time in some directions - notably defence and education - there is a considerable increase in expenditure.

